



Mission

Effective, just and humane responses to the causes and consequences of crime.

Description

The John Howard Society of Canada is an organization of provincial and territorial Societies comprised of and governed by people whose goal is to understand and respond to problems of crime and the criminal justice system. They are fiscally responsible for the continuance of the work and service of the National Office.

Methods

In furtherance of its Mission, the Society:

- Works with people who have come into conflict with the law;
- Reviews, evaluates and advocates for changes in the criminal justice process;
- Engages in public education on matters relating to criminal law and its application, and promotes crime prevention through community and social development activities.

Report from the President



*Trish Cheverie,
President*

Developments in criminal justice during the past year have given the John Howard Society of Canada an opportunity to reflect once again upon our traditional mandate to advocate on behalf of our most vulnerable clients, those who are in custody.

The negative repercussions of recent legislative and policy changes are now being clearly reflected in the conditions of confinement in prisons and remand centers across the country. The John Howard Society of Canada identified this area of concern as a priority in our work for 2013/14.

Our correctional system is overcrowded, often inhumane, increasingly dangerous and expensive, and ultimately less effective. Our most vulnerable clients in custody, particularly the mentally ill and aboriginal women, suffer exponentially as a result.

The John Howard Society of Canada is making a concerted effort in this area, both in consistent and fact-based advocacy and in proposing and supporting programming that creates positive change in prison conditions. Our Executive Director, Catherine Latimer, has been vigilant in addressing these issues publicly at every opportunity in diverse venues.

To these ends we have also focused on building alliances and supporting the efforts of others working on these issues.

For example, The John Howard Society of Canada has taken on the role of coordinating “Freeing the Human Spirit”, a volunteer based initiative to provide yoga and meditation instruction to inmates through John Howard affiliates across the country.

The John Howard Society of Canada has also agreed to work with private law firms and the Correctional Law Project by acting as intervener in significant legal cases affecting the interests of our clients, and where the goals of the litigation are consistent with our mandate and reflect our organization’s values.

For many of our members, funding cutbacks and the insistence by government funders on evidence of “measurable success” as a prerequisite for continued funding, have had a negative impact on programming. As usual, our affiliates have been creative and innovative in dealing with these challenges and relentless in their commitment to minimize the consequences on service delivery. The national board also recognized the need to develop a plan to strengthen and diversify our funding base and that process is underway.

Given the increasing need for program deliverers to demonstrate outcomes and the commitment of John Howard Canada to assist in delivery of evidence informed programs, our Executive Director received funding to complete a literature review and research paper on prisoner-based cooperatives. She hopes to soon advance a pilot project as follow up.

The John Howard Society of Canada is heartened and encouraged by the consistent and strong commitment to our core values and principles expressed in the dedicated work of each member of the John Howard family. We remain committed to improving and refining communications with member societies by ensuring that directors fulfill their mandate to bring information to and from member societies in a timely fashion.

Planning is well underway for the 2014 national staff conference in St. John, New Brunswick, which will be a wonderful opportunity to share information about effective services and programs.

The Board is extremely grateful to our staff, Catherine Latimer and Mary Lou Howarth, whose talent, initiative and dedication to John Howard inspire us on a daily basis.

I am honoured to serve as President and proud of the work we do. I am also confident that as we continue to strengthen our organization and work to fulfill our mandate in these challenging times, the result will be progress toward achieving a society which is increasingly capable of effective, just and humane responses to the causes and consequences of crime.

Respectfully submitted,
Trish Cheverie
President of the Board

Report from the Executive Director



*Catherine Latimer,
Executive Director*

During the past year, the justice and corrections system faced many additional challenges, making the pursuit of just, effective, and humane responses to crime all the more important. The persistence of John Howard himself, the great prison reformer of the 19th century, should give us encouragement as we continue to focus on our core mandate: improving prison conditions and supporting the reintegration of former prisoners. Despite falling crime rates, the recent decade of ‘tough on crime’ policies has resulted in a serious erosion of the justice and corrections system capacity. The Chief Justice of the Supreme Court, the Canadian Bar Association and others have warned about access to justice and over-burdened courts. The John Howard Society has insisted that our remand centres, prisons, and penitentiaries are crowded, often unable to meet basic health and safety needs, and without programs that would promote safe reintegration. The Parliamentary Record will show that our comments on new legislative proposals over the last year have included concerns about their impact on an already strained justice and corrections system. These concerns have also been reported in the media.

Health and safety issues have been identified as a current priority for the John Howard Society. The objectives of last year’s activities were to raise awareness, gain knowledge, and build partnerships to address mental and physical health care inadequacies in prisons. I was pleased to participate in the conference held in Winnipeg on solitary confinement, which can have serious mental health consequences. The John Howard Society of Canada is supporting the National Correctional Services Healthcare Conference in Ottawa this November, has provided information for a series of journal articles by the Canadian Medical Association on prison health care issues, is contributing to research proposals with UBC’s Collaborating Centre for Prison Health and Education (CCPHE) and others. We have spoken out in the media on prison health issues, including increased use of solitary confinement, and the double-dislocation of inmates with mental health issues from Kingston’s closing Regional Treatment Centre.

Over the last year, the availability and security of prison programs was under threat. Even the provision of chaplaincy services was being changed and arguably limited. John Howard Society of Canada responded in two ways: 1. Consistent with the government's priority on social enterprise, consultations, and research was undertaken leading to a report for Public Safety Department on a proposed "through the prison gate" social enterprise model that provides prison programming, reintegration support, and a source of employment as prisoners return to communities; and 2. With significant assistance from the John Howard Society of Toronto, John Howard Society of Canada is pursuing a greater affiliation with Freeing the Human Spirit, a yoga and meditation program now being offered in 26 prisons across the country. With the deterioration of prison conditions due to crowding and limited programs, it is important to retain and expand programs and improve our institutional services.

Particularly heartening for me has been the support and collaboration among John Howard Society affiliates and members during the past year. Information is regularly shared on key issues, challenges, and responses, not just at our successful national staff conferences such as the one held last October but whenever the need arises. Our growing presence on social media allows us to support each other and reach a growing number of concerned Canadians. With a shared commitment to just, effective, and humane responses to crime, activities throughout reinforce our common quest. Whether it is the well-received conference on reintegration convened by our colleagues at the John Howard Society of Alberta or the excellent research report into bail in Ontario by the John Howard Society of Ontario, our collective efforts are making a difference to our clients, our organization, our goals and our communities.

The John Howard Society of Canada is making improving the conditions of confinement our priority in the year ahead. With our commitment to fair, effective, and humane justice and corrections systems and our roots in prison reform, we will focus our efforts on contributing to solutions to Canada's corrections crisis. I look forward to working with all of you on this daunting challenge.

A handwritten signature in cursive script, appearing to read "Cameron Hanson".

Member Societies across Canada

John Howard Society of Newfoundland & Labrador



Cindy Murphy
Executive Director

2012-13 proved to be a successful as well as challenging year for the John Howard Society of Newfoundland and Labrador. Throughout the year, the Society was able to provide a wide range of services to offenders and their families in St. John's, Stephenville, Corner Brook and surrounding areas. The years' successes were tempered in late February however, when we would learn of proposed government funding cuts for the coming fiscal year.

In an effort to reverse the impending action by government, the Society met with government officials, hoping for a more moderate and balanced approach to funding cuts but as they were determined to reduce their looming deficits, their decisions would be final. As a result, this would mean a reduction in services, laying off of some staff members and reductions in hours for others. Three programs in particular would be affected including the C-STEP and the Learning Resources Program in St. John's as well as Employment Services Program in Stephenville. The latter part of the year was spent trying to minimize the impacts to the programs and plan a way forward.

Despite funding cuts for 2013-14, we were able to provide services to more than 1200 individuals and their families.

One of the many highlights throughout the year included the Annual General Meeting and Conference that was held on September 13, 2013 in Stephenville, NL. Guest speakers presented on a wide range of topics including police investigative techniques concerning child sexual abuse; working with sex offenders in the community; and working with complex needs youth in our school system.

In October, JHS NL was pleased to be able participate in the John Howard Society of Canada National Staff Conference and AGM in Ottawa. It was well attended by staff from across the country and nine local staff

members were able to participate. The conference was once again a great opportunity to connect with other JHS staff and share valuable information.



*Bryan Purcell,
Director JHS NL &
JHS Canada*

Throughout the year, the Society provided public comments on a variety of pertinent correctional matters such as the closing of Kingston Penitentiary, federal cuts to young offender programs, pardon reform, psychiatric services at Her Majesty's Penitentiary as well as provincial government funding cuts. The Society also participated in a number of community consultations such as "The Prison Crowding Symposium and the Implications for Human Rights" hosted by John Howard Society of Canada at the University of Ottawa and a "NIMBY" consultation held in St. John's by the Home Builder's

Association. This consultation discussed the issues relating to social project development and the opposition that new projects face when trying to establish in certain neighbourhoods.

The agency continued to partner and support other community agencies and initiatives that support the work of the Society such as the Atlantic Halfway House Association, the St. John's Community Advisory Board for Housing and Homelessness, the Newfoundland and Labrador Housing and Homelessness Network and the Justice Minister Committee on Violence Against Women.

Our efforts were rewarded last January when ownership of the residential building currently occupied by our West-Bridge House program was transferred to the Society. This was made possible through the Surplus Federal Real Property for Homelessness Initiative. Early in the year we were also in a position to pay off the remaining mortgages for the Home for Youth in St. John's and the Loretta Bartlett House in Corner Brook. Having ownership of these three properties along with the Society owned Howard House property, will ensure long-term stability for the Society's residential programs.

As in previous years, the Society was enriched by a strong volunteer commitment. Volunteers support the agency's mandate through their involvement in such activities as the board of directors, support in our

residential centers, serving on various JHS committees, the computer tutoring program and the Children's Christmas Party.

Through volunteer support, the Society continues to operate the HMP Library program. While the program faced significant challenges when services became disrupted for several months due renovations at the prison, we were able to get things back up and running later in the year and resume service on a more regular basis.

Made possible through funding provided by the United Way of Newfoundland and Labrador, the Society was able to once again provide the 'Read to Ride' program at HMP. The program was developed to encourage inmates to utilize the library in hopes of enhancing their reading levels. Through a partnership with the Royal Newfoundland Constabulary (RNC) who donated unclaimed used bicycles, along with volunteer Dave D'Entremont, bikes were reconditioned and drawn for monthly by library volunteers. Inmates who win a bike are able to claim them upon their release.

The other volunteer program at HMP that continues to operate successfully is the 1-2-1 Prison Visitation program. This program offers support to inmates during their imprisonment through contact with "friendship volunteers" from outside the prison. Volunteers help mentor inmates in their bid to lead more pro social lives.

John Howard Society Week held every year in February, strives to create awareness of the important work of the organization. To kick off the week, the Society met with Provincial Justice Minister Darren King and other departmental officials for what has become an annual meeting. At this year's meeting we were able to discuss a number of correctional issues important to the Society such as correctional service needs in Labrador, youth detention issues, and psychiatric services at HMP.

Throughout JHS Week a number of events were held in St. John's, Corner Brook and Stephenville. These events included open houses, presentations about JHS services, and luncheons in which JHS was delighted to acknowledge our dedicated staff for their years of service with the organization. During the week the Society was very pleased to award the Terry M. Carlson Scholarship to two recipients who were clients of the Society and were pursuing academic upgrading or post-secondary

training. Radio ads highlighting the Society's programs and services also aired throughout the week while two articles profiling the Society's employment related initiatives were featured in the local papers.

As we look ahead, the coming year will present some additional challenges but I am confident with the strong support of our board of directors and our talented staff and volunteers, we will be able not only to maintain essential services but to continue to grow as we seek out new funding sources to help meet the needs of those we serve.

Cindy Murphy,
Executive Director

John Howard Society of Prince Edward Island

For the past number of years our society experienced a stronger funding base that allowed us to build on our capacity to service the needs of our clients. We have all heard the adage "what goes around comes around" and that is definitely what we have recently been experiencing. Due to the political and economic climate we, once again, find ourselves struggling with a weakened economy and a significant reduction in available funding. The client group we serve is no longer a priority for our funders, given their many barriers, as the focus for future funding has shifted to high school and university graduates who are either unemployed or under employed. The criteria for funding have become more rigorous and future funding for any organization is solely aligned with previous program outcomes.

While administering a John Howard Society in a small province does have its benefit, it also presents challenges not necessarily faced by larger member societies. The main challenge is the fact that the one office not only functions as the provincial society but also carries out the more "hands on" duties of program development and delivery.

The John Howard Society of Prince Edward Island is recognized in the community as a major contributor in the provision of preventive and supportive services for persons who are at risk or who are involved in the criminal justice process.

As has been our practice, the John Howard Society of PEI provides prevention, transitional and support services, particularly in the area of offender reintegration. The **Employment Program** has been very effective in the transition from institution to community assisting offenders with their housing needs, resources, and in particular securing employment. The Outreach Worker spends 50% of his time at the Provincial Correctional Centre developing practical release plans for the inmates as well as delivering a variety of programs. The **WrapAround Program** deals with issues that face many individuals and families. These could include; partnering strategies, communication, housing that could include pending eviction and self-esteem. The **SPARC Program** (our return to school program) completed its final session in April. Government has changed their target group and is placing more emphasis on those individuals who have already completed high school and require career training, making it almost impossible for high risk youth to access interventions necessary to at least have an opportunity for success.

The John Howard Society of PEI and the PEI Community Advisory Committee on Homelessness organized and hosted very successful housing forums in Charlottetown and Summerside. The forums focused on the housing needs of persons with disabilities and included a presentation by housing award program winner Killam Properties that provides affordable rentals for special needs clients.

Over the past year the primary concern for the Board was funding and over the months discussed measures that could safeguard our fiscal stability. The Director of Corrections joined the Board and staff for our annual meeting and dinner in November.

Provincial Corrections Report

- An Addictions/Corrections Protocol has been completed.
- Correctional Services Training Protocol with Correctional Services Canada completed and signed
- Young Offender Five year Cost Sharing Agreement signed
- Funding was received through Justice Canada to hire a full time Strategic Training Initiative Mentor until March 31, 2014
- The Province of PEI has increased its efforts on the impaired driving front. In the spring session of the House, legislation was introduced to provide increased means to address Drug Impaired

Driving. Essentially what was introduced was an amendment to the Highway Traffic Act for the following:

- Drivers will be required to submit to Standardized Field Sobriety Testing
 - Where a driver refuses or fails the SFST an automatic 7 day suspension will result
 - Where SFST required further follow-up in terms of Drug Recognition Expert, and failure results, driver will then be subject to 90 day administrative suspension
- Members of the Provincial Child Sexual Abuse Advisory Committee were at the provincial legislature to join Minister Valerie Docherty, Minister of Community Services and Seniors and Minister Janice Sherry, Minister of Environment, Labour and Justice to announce the development and implementation of the newly revised provincial Child Sexual Abuse Protocol.



Donna Hartley, Executive Director of JHS PEI, receives an Award from Minister Janice Sherry at the Community and Correctional Recognition Ceremony.

On May 02, 2014 the Minister of Environment, Labour and Justice, Janice Sherry, rose in the Legislative Assembly to deliver a House Statement in recognition of the John Howard Society and its contributions to the Province. On May 22, 2013 the Society was recognized during

the Community and Correctional Recognition Ceremony. Excerpt from her remarks “..... For 50 years the John Howard Society

has been a partner in carrying out this important work on Prince Edward Island. The John Howard society of Prince Edward Island works with Islanders who have committed crimes. The society helps people break patterns of criminal behaviour and helps them find new and productive lives when they re-enter the community. For half a century the John Howard Society has worked unceasingly to offer guidance and second chances to Islanders who desperately need both. I’m proud to have the John Howard Society as a partner in the Corrections work carried out by our department and I thank the society and its members for their work on behalf of all Islanders.....”.

In addition to the Minister's acknowledgement of our role in criminal justice in the province, the John Howard Society Outreach Worker was profiled in the Community and Correctional Services Divisional Newsletter.

*Donna Hartley,
Executive Director*

John Howard Society of Nova Scotia



*John Peach,
Executive Director*

The John Howard Society of Nova Scotia (JHSNS) celebrated 63 years of service to Nova Scotians this past year and the theme of our 2012-2013 Annual Meeting was “Change Enables Opportunity”. Einstein’s definition of insanity “is to keep doing the same thing, in the same way, and expecting a different result.” I sometimes wonder if that is not part of our problem and how could we look at what we do differently to get a better result.

Looking back, one of the objectives we agreed to in Montreal, in 2009, was the need to promote a common John Howard Society for an “*in Canada*” brand. I am not sure how well we have done in other areas, but we did make significant progress in the look and quality of member websites to reflect a common brand. The first JHSNS website was in 2009 and the best that can be said for it was that at least we had a presence. In 2010, in conjunction with the national website initiative, JHSNS quickly abandoned its first effort in favour of the national approach and we continue to build on this web foundation.

In the “Google Age”, the public expectation is that they can find and read about the work of The John Howard Society of Nova Scotia by way of a quick web search. I was recently given an article that had been published in the August 3rd, 2013 edition of the Truro Daily News, with the Editor’s note that this was the fifth in a series exploring social justice issues in Colchester County. It was subtitled “In Their Shoes” and staff at our Central Region office found it interesting that a newspaper article about the work they do could be written without a reporter actually talking with, or being interviewed. When the content of news article was examined

more closely, all of the reporter's factual details were available on our website www.ns.johnhoward.ca and the story appears to have been written from that single source. Without this shared resource, information on the work of our Society would not have been publicly accessible to the community as it is today. The public expectation today, is that the web is where they can learn about you, who you are, what you do and what the current social justice issues are. Frequently, when a caller or email inquiry is made it starts off with a reference to something the caller has read on our website and is looking for additional information.

This is an example of change that has enabled opportunity for the John Howard Societys' "*in Canada*". We are able to distribute our message and tell about our efforts to a much larger community. When I look at the traffic counts for the number of people who visit the www.ns.johnhoward.ca website, I note that they steadily continue to increase. It does beg the question of "what more could we be doing" to promote the John Howard "*in Canada*" brand? A good website is no longer a "nice to have", but has become one of the primary tools for communicating with the communities we serve.

Justice Developments and Trends

On July 16th, 2012 the Province of Nova Scotia officially held their ground breaking ceremony for the construction of a new 100 cell correctional facility at Priestville, Pictou County. The Northeast Correctional Facility is scheduled to open in mid 2014 and hiring for a staff of approximately 100 will start later this fall. The location, for JHSNS, is good in terms of being better able to service our clients with a local JHS staff and volunteers nearby.

On the federal front, Correctional Services Canada (CSC) has announced that it will build a new 36 bed Community Corrections Centre (CCC) at the end of Morris Drive in the Burnside Business Park, Dartmouth, sometime during the next three years. CSC will close the existing two CCCs, Carleton Centre and Carleton Centre Annex, both located in peninsular Halifax. CSC will also be consolidating its Area Office and support staff to this new location. Since the project will be built on federal land, it does not fall under the jurisdiction of Halifax Regional Municipality or the province, so it doesn't have to undergo the same sort of public consultation process as projects in those jurisdictions must

follow. Previously, CSC had attempted to obtain community approval for several sites in Peninsular Halifax, but there was strong community opposition on the basis of “not in my backyard” (NIMBY). Current opponents to this new location are suggesting that “the location violates CSC’s own location criteria, cutting residents off from important community supports such as shopping, banking, education and church services by pushing them to the outskirts and forcing them to rely on a single bus route for this area as their sole means of transportation.”



*Janis Aitken, Past
President JHS NS,
Director JHS Canada*

Finally, I would like to thank our past President, Janis Aitken, for her three years of dedicated service and wise counsel. I would also like to welcome our new President, Flora MacLeod. Finally, I would also like to thank the members, staff, Directors and system partners for making this another successful year for The John Howard Society of Nova Scotia.

John Peach
Executive Director

John Howard Society of New Brunswick

The past year was quite an active one for the John Howard Society of New Brunswick Inc. – a year of unprecedented growth. Our focus remained on re-establishing ourselves as a diverse trilingual, province-wide organization that promotes safe communities by understanding and responding to the problems of the criminal justice system.



*Bill Bastarache,
Executive Director*

The Provincial Society has been working for a few years now to build our program service base in collaboration with our branches/affiliates. In partnership with Youth Justice Canada, our Strengthening Families Program operated in three communities to address the illicit drug use of young offenders. Our Quantum Opportunities Program continues to work in partnership with the National Crime Prevention Centre to provide

extensive services and multiple mentors to the most-at-risk youth transitioning from middle school to high school. A Career Focus Program connects young Canadian, post-secondary graduates with jobs that are in high demand and a Skills Link Program provides a career placement experience for high need young persons. We also embarked on an Awakening Cultural Identity and Spirituality Project which provides First Nations mentoring and elder support that ensures a correctional system that is responsive to the needs of First Nations parolees. Finally, we are a key partner in Project Hope where elders in Tobique First Nations work with at-risk youth.

Strengthening Families Program and Quantum Opportunities Program have a research studies component to the projects. These studies explore means, tools and opportunities to leverage existing knowledge and resources, enhance knowledge capacity and sustainability. We would like to thank Dr. Susan Reid, our program service evaluator, for her exemplary research work.



*Harold DeCoursey,
Director JHS NB and
JHS Canada*

On the building front, we welcomed Burnt Church and Saint Mary's as our third and fourth First Nations affiliates. We now have a John Howard Society presence in every region of the province. We look forward to new service activity through a regional networking strategy.

In the past few years, the Provincial Society has made great progress in strengthening the volunteer service and program service availability throughout the province. Each branch/affiliate decides on the activities best suited to their community needs and they are the face of the John Howard Society within the province.

Enhancing the level of service to those at-risk or involved within the criminal justice system in all of New Brunswick is an ongoing challenge for the Provincial Society. John Howard Society of New Brunswick Inc.'s success this far is a result of dedicated New Brunswick government partners and the dedicated work of the branches / affiliates.

***Bill Bastarache,
Executive Director***

John Howard Society of Quebec

The John Howard Society of Quebec is continuing to work towards rebuilding and re-establishing John Howard Society services in the province. The board of directors is seeking to establish partnerships with other organizations with proven expertise working with men who are making efforts towards social rehabilitation and volunteers dedicated to the well-being of the community. Although JHS Quebec does not presently offer services, the web site allows us to continue to make referrals for many prisoners, former prisoners and family members of inmates who turn to us for assistance. These numerous requests demonstrate the needs of the community and prove that despite the absence of our organization in Quebec, people still turn to the John Howard Society for support.

John Howard Society of Ontario



*Paula Osmok,
Executive Director*

This is an exciting year for the John Howard Society of Ontario. 2013 marks the 10th anniversary of the Society's Centre of Research, Policy and Program Development. The Society is involved in a broad range of research and policy activities which allow us to produce knowledge about clients and services; advance this knowledge to the wider community and inform policy debates involving social and criminal justice issues. We are proud of our key accomplishments this year and over the past decade.

Centre of Research, Policy and Program Development

On November 8, 2012 the John Howard Society of Ontario, in partnership with Canadian Civil Liberties Association, hosted a symposium entitled, *Indeterminate Punishment: The Disclosure of Non-Conviction Information on Police Record Checks in Ontario*, which was funded in part by the Law Foundation of Ontario. The symposium provided a day of learning and engagement on the topic of non-conviction police record retention and disclosure policies and practices in Ontario among professionals from various sectors affected by the issue. We are pleased to report that the

event was broadly attended by a diverse range of key stakeholders and was an excellent opportunity to begin discussions of best practices and solutions to this growing issue. Centre staff will continue to engage with our partners and the diverse sectors with a stake in this issue in order to build on the work started at the symposium and to keep this issue at the forefront of the agenda in Ontario.

In January 2013, the Centre was delighted to facilitate the launch of the Association for Effective Reintegration in Ontario (AERO). AERO is a joint project between the University of Guelph, York University and the John Howard Society of Ontario. Funded through a Social Sciences and Humanities Research Council (SSHRC) Partnership Development Grant, AERO is a component of the Centre's larger project *Navigating the Road to Reintegration*. AERO is one vehicle through which this larger project achieves its primary goals of multi-sectoral collaboration, knowledge mobilization and the development of streamlined programs and services to aid successful reintegration in Ontario.

Program evaluation is a crucial component of successful and effective service provision, which helps us tell a story about the program/service by demonstrating its effectiveness on a variety of levels. For the John Howard Society, program evaluation is seen as an important part of our continuous improvement model – to examine what worked, what did not and why, so that the necessary changes can be made to ensure effective and efficient programming and service delivery. The Centre has a number of multi-year program evaluation contracts underway, on behalf of our local Affiliates, which produce results that our Affiliates utilize to effectively monitor, improve their programs and share success stories.

Business Plan Deliverables

Our activities continue to be driven by our Operational Business Plan. To this end, deliverables targeted five goals: focusing on leading edge research; contributions to policy matters; the development of evidence led programs; support of our local John Howard Society offices; and strengthening our collective organization. We benefitted from generous and significant external support in producing many of our deliverables.

Administration and Affiliate Support

We delivered significant support to our local John Howard offices in the areas of program evaluation, proposal development, human resources, fundraising and other financial matters. We continue to make improvements, and have begun an in-depth assessment to strengthen the relevancy and effectiveness of our supportive role.

This year, the Society improved staff benefits through the addition of a province-wide employee assistance program (EAP), critical illness insurance, webinars on a range of topics and, as well, strengthened pensions available to staff on retirement. Additionally, we worked with a committee of Executive Directors to plan our staff training conference, with a theme of “Expertise to Excellence: Building our Toolkits”, which was held in June of this year. Six professional training streams were offered to the 120 attendees.

Development and Communications

We were fortunate to have been selected by Endeavour Volunteer Consulting to assist us with the development of a targeted marketing strategy to improve brand cohesiveness and increase awareness of the work of the Society in Ontario. Their recommendations will inform our work for the coming year.

We were also grateful for the support of a major polling firm who facilitated two surveys on our behalf to assess the current awareness of the work of the Society and brand perception. The results of this work will be extremely valuable for our marketing work going forward.

After a rigorous application process, we were delighted to learn that the John Howard Society of Ontario received accreditation under the new Imagine Canada Standards Program. This was an excellent opportunity to examine and improve our policies and practices in five key areas: board governance; financial accountability and transparency; fundraising; staff management; and volunteer involvement. This significant achievement demonstrates to our stakeholders, our continued commitment to operating in a transparent and accountable manner.

Our Appreciation

Our mission of effective, just and humane responses to crime and its causes is lived out every day in communities throughout Ontario. The services provided by the Society, from youth crime prevention, early intervention for people who find themselves involved in the criminal justice system or aftercare for people being released from prison into their communities, play an integral role in helping to make our communities safer and healthier places to live. Our gratitude to our talented and committed colleagues at the JHS Ontario office, our local offices across Ontario and to each and every one of the volunteers who carry out this important work as well as to the staff at John Howard Society of Canada for their leadership and support.

A special note of appreciation goes to the many funders and donors who generously provide financial support to enable the Society to carry out its mission.

Finally, a special note of thanks to the individuals on our Board of Directors who ensure strong and solid stewardship of the Society. It is their vision and support that has allowed us to realize our many accomplishments this year and set ambitious goals for the upcoming year.



*Ken Doan, Director JHS
ON and JHS Canada*

We look forward to moving ahead with many of the initiatives identified in 2013 and promoting research-led solutions to criminal and social justice issues in our communities.

Paula Osmok
Executive Director

John Howard Society of Manitoba, Inc.



*Kate Kehler, A/Exec. Dir.
JHS Manitoba*

March 31st, 2013 marked the end of our first full year of operations for the Bail Assessment Support and Supervision Program (BASSP). Going from a staff of eight to twenty three and taking on 24/7 care of our BASSP clients was a huge leap forward for our organization.

Through the capacity and willingness demonstrated by all JHSM staff to make this new program work, as of September of this year, we have been able to see nineteen clients through until sentencing and of those nineteen, four had their charges dismissed, one had them stayed and twelve were given community sentences while only two were sentenced to incarceration. The work done by our clients to address the issues that led them to be involved in the justice system while in BASSP is regularly cited by the sentencing judges as reasons for the conditional sentences.

Our literacy and reintegration departments along with our Restorative Resolutions program continue to hold true to our mission statement and work to address the causes and consequences of crime through evidence-based best practices. It is difficult work at times given the current political and funding environment but we continue to look for innovative ways to meet our mandate.

The new institutional literacy program model that Jacquie Nicholson, our literacy coordinator, explains more fully in JHSM's annual report, available at www.johnhoward.mb.ca, is a prime example of this creativity. Essentially, we took what has been a barrier to literacy program delivery in the Winnipeg Remand Centre, namely sudden and frequent transfers of students to other institutions, and turned it into an asset. Instead of offering traditional literacy support, we now focus on training peer tutors. As these peer tutors move on to other institutions, they, with continued JHSM support and resources, will be able to help their fellow inmates improve their literacy skills while, of course, further developing not only their own literacy skills but also essential skills that will assist them upon release. We were very fortunate to have representatives from Manitoba Justice and Manitoba Adult Literacy and Learning and also our

community partner organizations contribute their experience, expertise, and in developing this new model. The Assiniboine Credit Union provided the funds so that Jacquie could develop the course materials.

We were extremely fortunate to be able to partner with so many like-minded community organizations as we all work for a safer and more just society.



As a member of the executive of GAIN (Gang Action Interagency Network) with organizations like GAP (Gang Awareness for Parents), the Spence Neighbourhood Association and Ndinawe continue to spearhead the drive for a comprehensive anti-gang strategy that is very much needed in Winnipeg and throughout Manitoba.

We also partnered with the Canadian Centre for Policy Alternatives (CCPA) to bring Justice Barry Stuart, who was instrumental in bringing restorative justice practices into the BC justice system, and Paula Malea, author of *Fearmonger*, to a day-long forum called *“Bill C-10: What Next?”*. This forum was designed to look at how best to address the negative impact of the politics of fear and the legislation fear produces. The CCPA and JHSM co-authored a report for this event called *“The Truth About Consequences”* that can be downloaded from our newly re-launched website at www.johnhoward.mb.ca.



Larry Morrissette of Ogiijiita Pimatiswin Kinamatwin (OPK) was featured in the award winning documentary *“We Will Be Free”* and JHSM hosted a screening of the film with a question and answer session with Larry and the film’s directors who were visiting from Germany. The official trailer for this film can be seen on YouTube and I highly recommend seeing the film if you can.

In the same month, we were happy to facilitate another public outreach event with Debra Parks of the University of Manitoba’s Faculty of Law. Ms. Parks had arranged a full day conference on the negative effects and injustice of segregation practices in Canada. Ms. Parks approached us and we put together an evening of public discussion and the screening of local and award winning documentary filmmaker Ervin Chartrand’s *“504938C”*.

The evening's event, which was entitled "*Mythbusters*", asked audience members to write down questions or commonly held perceptions of jail, prisons, or inmates, which we then had our panel of experts address or more aptly, "bust". The panel included Ervin, Kim Pate, Executive Director of the Canadian Association of Elizabeth Fry Societies of Canada, Catherine Latimer, Executive Director of the John Howard Society of Canada and Justin Piché, University of Ottawa criminologist.



We held our third annual fundraiser called Jailhouse Blues III, featuring Cruz, the Perpetrators and Big Dave McLean. We were very fortunate that comedian, CBC writer and performer, and executive director of the Winnipeg Comedy Festival, Al Rae, helped us out by hosting and coming up with his very own impromptu version of Folsom Prison Blues that focused on the so-called 'perks' of incarceration.



As well, last year's annual general meeting was an event in itself. We rented the main hall at the West End Cultural Centre, the staff and board made chili, the Spence Neighborhood's First Jobs for Youth provided the bannock and Lisa Meeches, the award winning film producer, along with Ervin Chartrand spoke movingly of the need to keep providing people with the supports they need, especially employment, so they can turn their lives around.

JHSM was also pleased to lend its support to initiatives and the programing of other organizations such as The Elizabeth Fry Society, Make Poverty History, Opportunities for Employment, Ma Mawi Wi Chi Itata Centre, and a local Mosque that was looking to find funding so they could develop their own culturally appropriate youth programing, amongst others. We were also very pleased to be invited to the grand opening of the Kihiw Iskewock (Eagle Women) Lodge and to help welcome them to the neighbourhood. We are looking forward to future partnering opportunities.

The JHSM has maintained its advocacy role through the media, print, radio and television, on the effects of the on-going and now fully implemented Bill C-10, the mistake of cutting the minimal funding that

supported the St-Leonard's Society's incredibly successful Lifeline program, overcrowding in our jails and prisons, conditions of confinement on Northern reserves and even to the ridiculous uproar over Manitoba Corrections allowing inmates to play video games.

JHSM is also very concerned about the proposed changes to the Not-Criminally-Responsible legislation that would extend the regular review period from one year to three years, thus ensuring that those who are deemed well by actual medical experts and capable of living in the community once again will remain in a forensic bed longer than necessary. These beds are already in very short supply in Canada. The most recent prorogation of the Harper Conservative Government has meant that the proposed Bill C-54 died on the order table but every indication is that it will be back. JHSM will be doing whatever it can to counter any and all legislation that punishes mental illness.

We have finally been able to take advantage of the funding from the John Howard Society of Canada to revamp and re-launch our website. It is now much more navigable and so accessible. Our Facebook page continues to be 'liked' and we have recently joined Twitter. You can link to both via our homepage.

We continue to enjoy funding from United Way Winnipeg, the Province of Manitoba, the Winnipeg Foundation, the Assiniboine Credit Union, LITE, Canada Summer Jobs, CAHRD along with the support of many individual private donors. One, that I will not name because she does not want to be publicly thanked, I always think of when I am feeling a bit 'stretched'. In her letter, she said: "I know I usually send you \$5000.00 but this year I am so mad at what they are doing, I am giving you \$10,000.00!" Although we would rather the money not be needed, her generosity is much appreciated!

Kate Kehler,
Acting Executive Director

John Howard Society of Saskatchewan



*Greg Fleet,
Executive Director*

It is my pleasure to present the annual report for the John Howard Society of Saskatchewan. Our Provincial organization encompasses the Provincial Office in Regina, and three Branch Offices in Saskatoon, Regina and Moose Jaw. We have a strong history of helping individuals and families who are at risk of, who have come into conflict with the law or are in need of support.

The Provincial Office oversees the operations of the Provincial organization and on behalf of the Board of Directors, acts as the link between the Provincial Board and the branch Executive Director's. The major focus of the activities of the Provincial Office relate to monitoring and reporting, financial matters, policy and reform, program development, community education and the administration of provincial affairs for the Society.

It is important to acknowledge the significant contributions of our staff. The dedicated employees of the John Howard Society in Saskatoon, Regina and Moose Jaw affect the lives of hundreds of people through the wide spectrum of programs and services they deliver. Thank you!

Our Provincial Board of Directors have worked very hard over this past year on a wide range of governance issues, strategic planning, and have been a great support to the management team. Sincere thanks to our Local Councils who continue to support local activities, branch staff and branch Executive Director's.



*Bob Kowalchuk,
Director JHS SK and
JHS Canada*

The Society continues to be regularly called upon by media and the public for comment on emerging criminal justice issues. We respond to local, provincial and national issues through media interviews, Facebook and Twitter postings. Shaun Dyer has done a remarkable job as our dedicated Communications Officer, in addition to his duties as the Executive Director in our Saskatoon Branch.

Provincial Office continues to improve and enhance its financial management. Key in this process is the efforts, experience and knowledge of our Director of Finance, Barbara Clarke, and our Manager of Payroll.

The John Howard Society of Saskatchewan is grateful for its continued support from our funders and donors. We specifically want to thank the Ministry of Social Services, Ministry of Justice, Ministry of Corrections and Policing, United Way of Regina, City of Regina, City of Saskatoon and the United Way of Saskatoon.

Please visit our Website at www.sk.johnhoward.ca, where you will find additional information on our programs, including the Justice Literacy Assessment and Awareness Project.

Greg Fleet
Executive Director

John Howard Society of Alberta



Chris Hay,
Executive Director

The John Howard Society of Alberta (JHSA) celebrated its 60th anniversary in 2009 as an incorporated Society. Since its inception, the JHSA has been committed to creating safety and harmony in our communities. It has grown from a handful of volunteers and staff in the 1950's, supporting a minimum of services to Albertans, to a large organization consisting of hundreds of employees, and even more volunteers, dedicated to understanding the true nature of criminal activity and alleviating the risk factors associated with offending.

The years 2010/11 were a significant time of change and growth for the John Howard Society of Alberta in terms of staffing and organizational direction. A new Executive Director, Office Manager, Researcher, and Curriculum Developer were added to the organization. Although this group brings with them exceptional experience, knowledge, and ideas, it is difficult to fill the shoes of their predecessors. By early 2012, however, the staff at the JHSA developed fully into their roles and work increased

exponentially and we were able to accomplish many goals including building our partnerships with the Local Affiliates, strengthening our relationships with funders and government partners, extending further into the community for education purposes, increasing our profile through media attention, and continuing to produce quality criminological research. We continue to work on these goals as our focus for 2013 and into 2014.

The strength of the JHSA is best demonstrated through the work and dedication of its Provincial Affiliates or Locals. While the core mission of the Local Societies lies with the client services and programs that they provide on a daily basis to Albertans, their work develops from an evidence-based or research approach, which the JHSA supports and provides.

The Alberta John Howard Societies (JHS), coordinated through the Provincial Office (JHSA), are strongly involved in supporting and participating in local community education and social justice developments. One program, offered by the affiliates and coordinated by the JHSA, is called the Criminal Justice Education (CJE) program. This program is unique within the John Howard Society family across Canada. The CJE program provides age appropriate information on the Youth Criminal Justice system and other aspects of the law. The CJE program is fully supported and funded by the Alberta Law Foundation and, thanks to their support, the program has operated for over 20 years. In 2012, over 40,000 students in Alberta were visited in their classrooms and participated in the program.

As well, in 2010, the JHSA received Alberta Law Foundation funding to secure a full time curriculum developer who has created and converted a number of our criminal justice education modules to the online environment, including SMART Board capability. As of Fall 2013, we have created 8 online criminal justice education modules and will have an online interactive YCJA game completed by the end of 2013.

To further support the JHS's work across Alberta, the JHSA has recently undertaken a number of initiatives. We have increased the number of discussions with the media, at post-secondary institutions and community forums in order to better educate the public on criminal justice issues and topics. A comprehensive presentation was created to have frank

discussions with the above-noted groups in order to dispel the myths that currently exist about offending and how our justice system operates. Further, in March 2013, the JHSA hosted a 3 day international conference in Calgary titled “We All Win: Safer Communities through Best Practices for Offender Integration.” We had 26 speakers from around the world and ran 18 concurrent workshops. The event was a great success to the degree that MacEwan University approached us to join with them and run a youth justice conference in Edmonton in 2015.

Finally, the JHSA continues to conduct primary and secondary research into criminological issues, risk factors, recidivism, and reintegration strategies that is available to all interested parties. One such project, conducted in 2012/13, was the development of an offender exit interview strategy for the Solicitor General and Alberta Justice.

It has been a pleasure to work with our justice partners to create safety and harmony in our society, and we look forward to continuing to develop and to strengthen these relationships.

*Chris Hay,
Executive Director*

John Howard Society of British Columbia

The John Howard of British Columbia and the nine Regional Societies met three times this year to discuss opportunities to improve inclusion and safety within our communities, clients, services and the future. We continue to address issues and provide solutions for the betterment of persons involved or at risk of involvement in the criminal justice system.



*Tim Veresh,
Executive Director*

To assist the constituents and the public gain a stronger understanding of the criminal justice system the JHSBC in partnership with the Law Foundation of BC developed fact sheets on specific areas of criminal and social justice. This initiative follows the lead of the fact sheets that were developed by JHS Ontario. Our reports highlighted: BC Corrections, Crime and Unemployment, Developmental Disabilities and the Law, Fetal Alcohol

Spectrum Disorder and the Law, Harm Reduction, Mental Illness and the Law, Public Notifications, Remand and Overcrowding, Tenants and Landlords, Cost and Crime: A study of BC Corrections and Youth and Crime. The reports may be viewed at www.johnhowardbc.ca/fact_sheets.

Within prisons, conditions of overcrowding in Remand and Provincial Adult Custody Centres remains a challenge. Access to psychological services within Federal penitentiaries also declined this year. Within Youth Custody Centres females have been centralized to Greater Vancouver and the number of incarcerated male youth has remained very low. Within all custody centres we continue to see an increase in clients with concurrent disorders and many facing significant barriers to transitioning back to the community, locating affordable housing and accessing employment upon release.

Within the community, affordable housing continues to present a significant challenge to all regions. We have experienced an increase in referrals for support of youth transitioning to adult hood. We are fortunate many clients have been supported by Community Living British Columbia and our Health Authorities.

Our partnership with the Ministry for Child and Family Development to provide Advocacy Support in Youth Custody Centres throughout the Province continues to be a success. This multi-year agreement has been contracted with the JHS Lower Mainland, Northern and Victoria following the United Nations Rights of the Child provisions. We have also entered into a partnership with the Elizabeth Fry Society of Greater Vancouver for gender specific programming through this initiative.

The John Howard Society of BC continued to represent the non-government justice sector on the BC Alliance for Mental Health and Substance Misuse. All affiliates continued to report high percentages of clients with conditions of mental health, substance misuse and challenges with obtaining employment. Several regions reported the clientele they are supporting have been banned or suspended from other local service providers for safety reasons. The supportive relationships established by our staff teams allow for clients to continue to receive services, remain safe and not endangering those providing assistance.

Provincially there were many milestones throughout the year including the continued success of the Client Administration Management System (CAMS). At present seven of the nine Affiliates are utilizing the data base system. This will allow for greater data collection and research opportunities in the future. The efficiencies created by the system have been the greatest benefit. We are also pleased to report three of our Regions are accredited by the Commission on Accreditation of Rehabilitation Facilities.



*Pamela Smith-Gander,
Director JHS BC and
JHS Canada*

The Society continues to work towards the establishment of a dedicated Provincial Executive Director. The challenge faced by the regions will be to support the Provincial Office until it becomes sustainable. With deficit reductions impacting services regions have expressed challenges meeting the financial requirements. A Transition Team continues to prepare for the JHSBC to hire an Executive Director to enhance the services of the Provincial Office.

As with previous years, focussing on efficiencies and streamlining services has been a priority. Discussions relating to shared services and utilizing creative models of service delivery occurred within all regions. Outcome models measuring success and programs that must be independently fiscally accountable are changing the landscape of service delivery. The days of providing support services to a client in need are becoming more challenging unless the client is funded by a government department or ministry.

Our regions have taken significant steps toward programs becoming self-sustaining specifically relating to housing. These initiatives provide housing to clients and also provide a revenue stream for the sustainability of the Society.

Though this year has been challenging we look forward to our innovations and the opportunities that are presenting themselves in the coming year.

Tim Veresh
Executive Officer

John Howard Society of Northwest Territories



*Lydia Bardak,
Executive Director*

This year has brought some challenges. At the end of the final year of a three-year pilot project to operate the much needed Day Shelter in Yellowknife, we were granted a six-month extension while the funder developed a request for proposals for the next phase. We were never provided adequate funding for an on-site manager and our experience has taught us that we will require this in order to continue operating Dene Ko (“People’s Place”).

While we continue to see staff turnover in Dene Ko, we have a core of dedicated individuals who are committed to working with the street involved population. Ongoing training and professional development continues as we support our staff efforts and we look forward to offering Mental Health First Aid to all workers in the coming months.

Open to anyone in the public, but specifically for individuals who are homeless and living with mental health issues and or addictions and other disabilities, we offer a warm, safe place to access washrooms, phones, a hot breakfast, snacks, and beverages. Workers at Dene Ko take phone messages, offer emotional support, crisis management, problem solving and referral to other services such as addictions counselling, residential school survivor programs, adult education, etc. Public health nurses attend to provide health education, vaccines, and follow up services and Aurora College has placed nursing practicum students with us. Finally, employers feel free to drop by to find casual day labourers at the Shelter.

Many businesses and individuals have made donations to Dene Ko and even the clients bring in recyclables, shovel our sidewalk, and donate pocket change to us. Open from 7:00 a.m. until 7:00 p.m. every day, we see more than 60 people per day in Dene Ko. The local hospital reports that they no longer need to call the RCMP for disturbances in the hospital waiting area where many homeless individuals once spent their days. The RCMP are dealing with fewer intoxicated individuals during daytime hours and the emergency personnel from the ambulance and municipal enforcement departments of the City of Yellowknife are getting fewer

calls. We assist individuals who are required to complete court ordered community service hours or fine option hours by assigning volunteer work to reduce breaches of conditions and we remind people of their court appearances so that we can reduce the number of failures to appear (and not waste court time).

We continue to receive Territorial Government funding for our three programs: the Fine Option Program, Community Service, and the Community Justice (diversion) Program. Our programs are available to males and females, youth and adults. We held volunteer recruitment and orientation for new volunteers on two occasions in the past year and currently have 12 active members available for the Justice Committee which continues to meet weekly. Community agencies continue to support the Fine Option Program and Community Service by supervising volunteers as they complete their court ordered volunteer hours. Those include the Center for Northern Families, the Salvation Army, the SideDoor Youth Center, the YWCA, Yellowknives Dene First Nation and the City of Yellowknife to name a few.



*Mike Keohane,
Director, JHS NWT and
JHS Canada*

The John Howard Society of the Northwest Territories (JHSNWT) continues to enjoy strong partnerships with the staff in the Community Justice Division of the Territorial Justice Department, Probation Workers, the RCMP, and Crown Prosecutors.

We continue active involvement Yellowknife Homelessness Coalition and the NWT Coalition Against Family Violence. The Coalition Against Family Violence has now begun to deliver programming to men who use violence in intimate relationships. We continue to be involved in an advisory capacity with this initiative.

During Restorative Justice Week, we hosted our fourth annual old time family fiddle dance with fiddlers of all ages and even a square dance was called. More than 125 people enjoyed the fish chowder and bannock and all had fun...without alcohol!

When the Katimavik program ended last summer, that ended our reliable volunteers in our office and so the office is now open by appointment

only. As mentioned, we have a core of dedicated staff in the Day Shelter despite the turnover and continue to seek training opportunities to assist the staff in their work with a multiply challenged population. There are 7 part-time workers at Dene Ko.

In 2013-2014, we will work to renew funding to continue and stabilize the Dene Ko Day Shelter. An on-site manager will be essential to accomplish this. We wish to explore mental health outreach programs for the street involved population. We will also continue to be involved in monitoring the programming for men who use violence in intimate relationships; and we will seek the support of additional volunteers to support our work in the community. We have recently explored the possibility of a halfway house for Yellowknife as none currently exists but we have not been able to access information regarding potential numbers of residents nor are we able to secure start-up costs. We will support another local agency to develop a halfway house in a building that they already own and is under-utilized.

Lydia Bardak
Executive Director

Wilkinson & Co. Ltd.

CHARTERED ACCOUNTANTS

Financial Statements

THE JOHN HOWARD SOCIETY OF CANADA

For the Year Ended March 31, 2013

785 Midpark Dr., Suite 201, Kingston, Ontario K7M 7G3

Telephone (613) 634-5581 Facsimile (613) 634-5585

Website: www.wilkinson.net

INDEPENDENT AUDITORS' REPORT

To the Members of The John Howard Society of Canada:

Report on the Financial Statements

We have audited the accompanying financial statements of The John Howard Society of Canada, which comprise the statement of financial position as at March 31, 2013, March 31, 2012, and April 1, 2011 and the statements of revenue and expenditures and fund balances and cash flows for the years ended March 31, 2013, March 31, 2012, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many charitable organizations, The John Howard Society of Canada derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of The John Howard Society of Canada and we were not able to determine whether any adjustments might be necessary to donations revenue, excess of revenue over expenditure, assets and fund balances.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, these financial statements present fairly, in all material respects, the financial position of The John Howard Society of Canada as at March 31, 2013, March 31, 2012, and April 1, 2011 and its operations and cash flows for the years ended March 31, 2012 and March 31, 2013 in accordance with Canadian accounting standards for not-for-profit organizations.

KINGSTON, Canada
July 12, 2013

Wilkinson & Company, LLP
Chartered Accountants
Licensed Public Accountants

THE JOHN HOWARD SOCIETY OF CANADA
Statement of Financial Position as at March 31, 2013

March 31, 2013

	Operating Fund	Senator Hastings	Total	March 31, 2012	April 1, 2011
	\$	\$	\$	\$	\$
Current Assets					
Cash	87,170	20,255	107,425	77,617	45,201
Short Term Invest		206,466	206,466	204,312	201,933
Accts. Receivable	21,937		21,937	10,007	8,985
Prepaid Expenses	2,552		2,552	2,446	2,547
	111,659	226,721	338,380	294,382	258,726
Property, Plant & Equipment					
Building, Equipment, Furniture	61,989		61,989	66,581	71,173
Total Assets	173,648	226,721	400,369	360,963	329,899
Current Liabilities					
Accounts payable and accrued liabilities	11,048		11,048	9,057	13,792
Deferred revenue	41,114		41,114	32,662	26,560
Total Liabilities	52,162		52,162	41,719	40,352
Fund Balances					
Internally restricted		226,721	226,721	224,557	207,207
Investment in capital assets	61,989		61,989	66,581	71,173
Unrestricted	59,497		59,497	28,106	11,167
	121,486	226,721	348,207	319,244	289,547
	173,648	226,721	400,369	360,963	329,899

THE JOHN HOWARD SOCIETY OF CANADA

Statement of Revenue and Expenditures and Fund Balances at March 31, 2013

	2013			2012 Total \$
	Operating Fund \$	Senator Hastings \$	Total \$	
REVENUE				
Donations	174,737		174,737	201,202
Grant – PSEP				
Provincial Allocations	337,491		337,491	337,491
Administration	93,852		93,852	95,059
Travel Pool	70,000		70,000	70,000
Projects	26,267		26,267	
Interest	651	2,164	2,815	2,576
Member Assessments	1,100		1,100	1,100
Registration fees	38,000		38,000	
Other Income	4,200		4,200	385
	746,298	2,164	748,462	707,813
EXPENDITURES				
Bank charges and interest	47		47	251
Dues and subscriptions	1,355		1,355	1,308
Equipment and computer	1,868		1,868	2,396
Grants to provincial societies	337,871		337,871	337,871
Insurance	4,268		4,268	4,293
Mail Campaign	35,909		35,909	33,565
National Staff Conference	21,414		21,414	
Occupancy	7,601		7,601	9,096
Office Supplies	27,225		27,225	25,463
Project Costs	10,588		10,588	3,485
Professional Fees	5,840		5,840	9,014
Publications	1,567		1,567	695
Salaries + Employee Benefits	174,559		174,559	163,409
Staff Development	51		51	15
Telephone	6,781		6,781	6,958
Travel - general	3,795		3,795	2,709
- Travel pool	64,035		64,035	72,741
- other	10,133		10,133	255
	714,907	NIL	714,907	673,524
Surplus / (Deficit) before amortization	31,391	2,164	33,555	34,289
Amortization of property, plant and equipment	4,592		4,592	4,592
Surplus / (Deficit) after amortization	26,799	2,164	28,963	29,697
Fund Balances – beginning of year	94,687	224,557	319,244	289,547
Fund Balances – end of year	121,486	226,721	348,207	319,244

50th Anniversary AGM October 2012, Ottawa

The John Howard Society of Canada National Awards



In recognition of the outstanding achievements of the Lifeline/Option Vie program in its work to successfully reintegrate long-serving prisoners into the community, The John Howard Society of Canada presented the 2012 Jim MacLatchie Award to Lifeline at its annual meeting in Ottawa on October 27th. The award, named after Jim MacLatchie, a long serving Executive Director of the Society, is intended to recognize a significant contribution to just, effective, and humane responses to the causes and consequences of crime. John Rives (right) received the award on behalf of the Lifeline Program. Presenting the award is John Hutton, Executive Director of the JHS Manitoba.

***Fred Neale** (left), longstanding director with JHS Lethbridge, JHS Alberta and JHS Canada, receives the **JHSC Community Service Award**, in recognition of dedication, leadership and exceptional contribution to the operations and mission of the John Howard Society. (Presented by Catherine Gogan, President JHSC)*

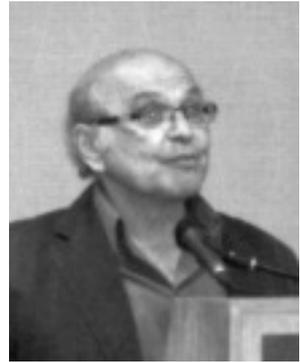


Our Guest Speakers

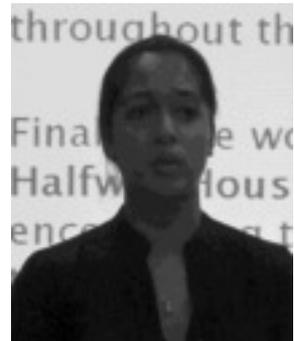


Mary Campbell, Director General, Public Safety addresses the 50th Anniversary National Staff Conference on the role of the John Howard Society and importance of NGO's in justice/corrections.

Alex Himelfarb, Chair of Board of Canadian Alliance to end Homelessness, addresses the 50th Anniversary National Staff Conference



Jennifer Wheatley, Director General, Mental Health, CSC: Reintegration Challenges Facing those with Addictions and Mental Health Issues, JHSC AGM



Lisa Allgaier, Director General, Aboriginal Initiatives, CSC: Reintegration Challenges Facing Aboriginal Peoples, JHSC AGM



Anita Desai, St. Leonard's Society: Reintegration Challenges in Housing, JHSC AGM

THE JOHN HOWARD SOCIETY OF CANADA

Board of Directors

Executive

Trish Cheverie	President
Catherine Gogan	Past President
Bryan Purcell	Vice President
Michael Keohane	Secretary/Treasurer

Provincial Representatives

Bryan Purcell	Newfoundland/Labrador
Paul Cousins	Prince Edward Island
Janis Aitken	Nova Scotia
Harold DeCoursey	New Brunswick
Zenon Bryniawsky	Quebec
Ken Doan	Ontario
Steve Plenert	Manitoba
Bob Kowalchuk	Saskatchewan
Kathy Borthwick-Chalifoux	Alberta
Pamela Smith-Gander	British Columbia
Michael Keohane	Northwest Territories

National Office

The John Howard Society of Canada
809 Blackburn Mews
Kingston, ON K7P 2N6
Executive Director: Catherine Latimer
Telephone: 613-384-6272
Fax: 613-384-1847
Email: national@johnhoward.ca
Web: www.johnhoward.ca

MEMBER SOCIETIES ACROSS CANADA

JHS British Columbia

763 Kingsway
Vancouver, BC V5V 3C2
Exec. Director: Tim Veresh
jhsed@jhsmbc.ca

JHS Manitoba, Inc.

583 Ellice Avenue
Winnipeg, MB R3B 1Z7
A/Exec. Director: Kate Kehler
kkehler@johnhoward.mb.ca

JHS Ontario

603-111 Peter Street
Toronto, ON M5V 2H1
Exec. Director: Paula Osmok
posmok@johnhoward.on.ca

JHS New Brunswick

68 Carleton Street
St. John, NB E2L 2Z4
Exec. Director: Bill Bastarache
info@jhssj.nb.ca

JHS Prince Edward Island

PO Box 1211
Charlottetown, PEI C1A 7M8
Exec. Director: Donna Hartley
johnhowardsociety@pei.aibn.com

JHS Northwest Territories

Box 1508
Yellowknife, NWT X1A 2P2
Exec. Director: Lydia Bardak
lydia_jhswt@theedge.ca

JHS Alberta

10523-100th Ave.
Edmonton, AB T5J 0A8
Exec. Director: Chris Hay
exec.dir@johnhoward.ab.ca

JHS Saskatchewan

1801 Toronto Street
Regina, Saskatchewan S4P 1M7
Exec. Director: Greg Fleet
g.fleet@sk.johnhoward.ca

JHS Quebec

c/o Catholic Comm. Services
1857 de Maisonneuve Blvd. W.
Montreal, QC H3H 1J9
Coordinator: Vanessa Fable
fablevanessa@yahoo.ca

JHS Nova Scotia

541 Sackville Dr., Suite #1
Lr. Sackville, NS B4C 2S1
Exec. Director: John Peach
john.peach@ns.johnhoward.ca

JHS Newfoundland & Labrador

426 Water Street
St. John's, NF A1C 1E2
Exec. Director: Cindy Murphy
CMurphy@jhsnl.ca

*More information about John
Howard Society offices and services
across Canada can be found on our
WEB site at:
www.johnhoward.ca

Notes