



*The John Howard Society of Canada, Founding Directors,  
February 2, 1962*

## Mission

Effective, just and humane responses to the causes and consequences of crime.

## Description

The John Howard Society of Canada is an organization of provincial and territorial Societies comprised of and governed by people whose goal is to understand and respond to problems of crime and the criminal justice system. They are fiscally responsible for the continuance of the work and service of the National Office.

## Methods

In furtherance of its Mission, the Society:

- Works with people who have come into conflict with the law;
- Reviews, evaluates and advocates for changes in the criminal justice process;
- Engages in public education on matters relating to criminal law and its application, and promotes crime prevention through community and social development activities.

## Report from the President



*Catherine Gogan,  
President*

The John Howard Society of Canada was faced with many challenges in the past year particularly relating to legislative and policy reforms that were inconsistent with JHSC central mission and values. We also continued to focus on goals established during the previous year which were:

- To examine and reaffirm the values and principles of the JHS, and
- To reaffirm our commitment to advocacy and reform.

Members engaged in multiple discussions and activities regarding the passage and subsequent implementation of Bill C-10. This resulted in a heavy workload for both staff and board members. Despite our efforts we remain very concerned about cumulative impacts of the Bill on the justice and corrections system, particularly in the provinces and territories which are already under considerable strain.

The board wrote to the Senate expressing their concerns. We also wrote in defence of unprecedented criticism of our charity published in the National Post in July where the Society was accused of “distorting the facts” – presumably about our concerns about the possible consequences of the “tough on crime” agenda. As an evidence-based organization, we felt it was important to respond.

JHSC convened a Symposium on prison over-crowding which was attended by many working in both the policy and program delivery field. It was very well attended and included a number of expert panels. The ideas generated from that forum will provide direction in the months ahead on this critical issue.

The John Howard Society of Canada is marking its 50th anniversary this year. This is causing us as an organization to reflect and look back over the past 50 years. At this point in time it is apparent that we are needed more than ever and I would call on all JHS organizations to remain strong and faithful to JHS principles in the years ahead. In this regard we continue to

question where JHSC can make the most difference and how JHSC and member societies can work together in order to move forward productively into the future.

I am pleased to report that during the past year there was continued strong confirmation among all participants of JHS values, principles and positions. It is gratifying to know that we continue to be guided by our core values and organization principles. During the year we continued to place a major emphasis on improving communications and strengthening relationships within the JHS family. We also continue to work in refining accountability mechanisms, improving the linkage between the board and the Executive Director, and improving communications with member societies with the objective of ensuring that directors bring back information in an accurate and timely manner.

Our Executive Director, Catherine Latimer, completed her first cycle of performance review with outstanding results and we thank her for her hard work, dedication and commitment to JHSC.

Finally, on behalf of the directors, I would like to thank Mary Lou Howarth, whose professionalism and organizational ability keeps us all well grounded.

It has been an honour to serve the board as president for the past three years. I am proud of our joint accomplishments during that time. As my term comes to a close, I thank everyone for their support, assistance and cooperation.

Going forward I am confident that the Society will continue will continue to address our mission: “Effective, just and humane responses to the causes and consequences of crime.”

*Catherine Gogan,  
President of the Board*

## Report from the Executive Director



*Catherine Latimer,  
Executive Director*

The past year has been a busy one. As the John Howard Society of Canada ushered in its 50<sup>th</sup> year, significant changes to federal criminal, correctional, and charity laws were underway. These included a massive Omnibus Crime bill and many smaller Private Members' Bills. The proposed reforms were carefully analyzed to assess their likely impact on John Howard Societies and on the justice and corrections system. While the rationale for many of the legislative reforms was unclear, they raised serious concerns about whether they were inconsistent with our mandate of pursuing just, effective, and humane responses to the causes and consequences of crime.

The position of the John Howard Society of Canada on proposed legislative and policy reforms was voiced before Parliamentary committees and is clearly reflected on the record. The Board also wrote to the Senate about Bill C-10, the Omnibus Criminal Law Bill. The media often solicited our opinion on justice and corrections policy and law reform and we remained true to our values. Despite concerns expressed by many stakeholders, the Omnibus Crime Bill was passed into law in March 2012 and other changes are underway, including the closure of three federal penitentiaries, cuts to Correctional Service of Canada budget, and the clawing back inmate pay to cover room and board.

Faced with such profound challenges, John Howard Societies across the country forged greater bonds with each other based on our values and mission. Tools, such as a website, were put in place to facilitate communication among Executive Directors of John Howard Societies across the country. The John Howard Society of Canada and many other affiliates relied more on social media such as Twitter to share information quickly with a broader audience.

One of our major concerns with the direction of the federal reforms is the impact that it will have on a justice and corrections system that is already under strain. Despite year over year declining crime rates, recent census data shows that the prison population of those serving more than 6

months has increased 17% from 2006 – 2011 and the population increase was about 1/3<sup>rd</sup> of that at 5.9%. Over the same time, the numbers of people behind bars awaiting trial and sentencing in Canada grew to exceed the numbers in sentenced custody. The pressure on the provincial correctional systems is enormous even before impact of Bill C-10 takes effect. Bill C-10 broadens the range of offences, creates more mandatory minimum penalties, reduces sentencing alternatives to incarceration, and makes it more difficult to access gradual release from prison. The result will be even more prisoners in remand, provincial and federal correctional facilities and more challenges accessing rehabilitative programs and reintegration supports.

In response, the John Howard Society of Canada, in collaboration with the Canadian Association of Elizabeth Fry Societies, the Canadian Bar Association, the Canadian Civil Liberties Association, the Centre for Global Challenges, the Criminal Lawyers' Association, and the National Associations Active in Criminal Justice, convened a symposium on Prison Crowding and its Implications for Human Rights on August 25, 2012. Not only did this forum and the resulting media stories lead to an increasing awareness of the problem, it brought together authorities in the field who discussed practical steps to reducing prison crowding that will be pursued over the coming year.

As we mark the 50<sup>th</sup> anniversary of the John Howard Society of Canada, it is timely to revisit the values and the work of the man for whom we are named, the great prison reformer John Howard. It was 235 year ago that his report, *The State of the Prisons*, was published. That important work made public and criticized the crowding and spread of disease in prisons. It called for single-cell occupancy and set the standard for modern prison design. It is hard to believe that the problems of the late 18<sup>th</sup> century would resurface and command our attention today. Addressing crowding and health problems in prison is consistent with our core values and will remain a priority for our work over the coming year.

*Catherine Latimer,  
Executive Director*

## Member Societies across Canada

### John Howard Society of Newfoundland & Labrador



*Cindy Murphy,  
Executive Director*

It is a pleasure to present some of the highlights of the John Howard Society of Newfoundland and Labrador activities during the past year. I am very pleased to report the Society successfully met the many challenges, and, not only maintained existing programs, but found ways to enhance services to our clients. I feel encouraged by what Society staff were able to accomplish by providing wide-ranging services to more than 1200 offenders, ex-offenders and their families through the provision of 19 different programs and services located in St. John's, Stephenville, and Corner Brook.

#### **Public Education and Commentary**

The John Howard Society provided information about its services and various correctional issues throughout the year in a variety of mediums including community forums, classroom and workshop presentations as well as through the media.

Throughout the year the Society commented publically on a number of pertinent correctional matters including: the reintegration of high risk offenders; mental health needs of offenders in custody; prison conditions and the need for a new correctional facility.

On September 20, federal Justice Minister Rob Nicholson tabled Bill C-10, an omnibus bill titled the Safe Streets and Communities Act. Combining amendments from nine separate bills that had failed to pass in previous sessions of parliament, Bill C-10 would make fundamental changes to almost every component of Canada's criminal justice system including the introduction of new criminal offences, new and increased mandatory minimum sentences, increased fees and longer wait times for pardons. Like many others across the country including other correctional and justice systems, the Canadian Bar Association and various other interest groups who had wide-ranging concerns about the legislation, the Society felt it was important to make representation to the federal government

outlining our concerns. Unfortunately these concerns went unheeded and the legislation would eventually pass in March 2011.

The Society participated in a number of community forums during the year on topics such as gender and justice and the needs of aboriginal offenders. The Society also patterned with the St. John's Crime Prevention Committee to discuss the issue of armed robberies with concerned citizens and business owners.

### **Possible Expansion of Services**

Labrador presents with some very complex service needs in the areas of correctional and social justice. While the Society provides services to Labrador offenders in our programs on the island portion of the province, to date the Society has not had a service presence in Labrador. Recognizing the significant service needs, the Society has begun a consultative community process to aid in a developmental plan for future services. As we continue our consultations, we look forward to having Labrador representation on our board of directors in the near future to assist us in moving forward.

### **John Howard Society Week**

Every year during the week of Valentine's, the Society celebrates John Howard Society Week. This year's events got underway with the traditional proclamation signing by the Minister of Justice on February 13, 2012. The meeting also afforded JHS the opportunity to discuss a number of issues related to the operation and funding of various programs, including our substance abuse programs being delivered in the institution and community.

Other events during the week including a musical performance for inmates at Her Majesty's Penitentiary, program open houses, radio ads highlighting JHS NL programs and services, and a staff and board of directors luncheon. The week concluded with a community forum on the employability for individuals with a criminal record.

### **Board Activities**

The board was very active during the year. Some of the notable developments at the board level during the year included the following: a review of the constitution, by-laws, end statements and executive job descriptions was completed - a number of changes were approved by the

Board and are now ready to be adopted; a comprehensive orientation guide for board members was developed; a review was also carried out with respect to the composition of the Board with a view to determining whether representatives of additional constituencies and/or regions should be included. Hand in hand with this process was a decision by the Board to initiate a review of the potential need to establish an expanded program presence in additional areas of the province – most notably in Labrador.

### **Ongoing Support**

Once again the board of directors has provided the support necessary to help the organization meet its objectives. In particular I would like to thank our executive; Bryan Purcell, Phonse Miller and Bonnie Abbott, who helped tremendously with major issues during the year.

Throughout the years the Society has been very proud of the work of our staff and volunteers. Many have made outstanding contributions and the past year has been no exception. They too should be proud of their work in helping offenders successfully reintegrate in the community. I would like to give a special acknowledgment to the volunteers with the HMP 1,1 program and the Prison Library program for their direct service to the inmates at HMP. They quietly donate their valuable time and continue to make a substantial contribution.

I would like to thank our correctional partners who continue to value the work of the agency and the contribution the Society makes in helping to build a safer community. With such contributions the future of the Society looks bright.

*Cindy Murphy*  
*Executive Director*

## John Howard Society of Prince Edward Island

Crime and the fear of crime presently ranks as one of the most important issues in public polls. Every aspect of the infrastructure of our traditional criminal justice policy is undergoing fundamental rethinking and approaches to corrections are changing in significant ways.

With the negative focus on crime, many are unaware as to the successful efforts being made; however, successful re-entry initiatives require collaboration of agencies and government to promote a smooth transition. This collaboration can be a valuable tool to effective offender management as we work together to identify critical issues facing our clients. Our Society is fortunate to have positive working relationships with many non-profit organizations and government departments and this association is very beneficial to our service delivery. Due to the fact our staff is small, this teamwork is vital to facilitating effective outcomes.



*Donna Hartley,  
Executive Director*

Impaired driving continues to be the primary focus for local police services. It was reported that of the seventeen fatalities this past year, half were caused by an impaired driver. It is fairly typical that one-third to one-half of cases in the courts on any given day are impaired-driving charges. According to Statistics Canada, 28 per cent of all guilty cases in this province are for impaired driving, compared to 16 per cent elsewhere. This is due, in part, to the stance judges have taken by imposing mandatory jail time for virtually everyone convicted of being above the legal limit. As with most provinces, the issue of illegal drugs continues to be a serious problem.

### **Programs and Services**

It should be noted that all the individuals served through the year voluntarily approach the agency as opposed to being mandated. This indicates to us that people want to change and will seek assistance to do so, if it is available.

## **Employment Program**

Our Employment Program served 100 different individuals in the community and 250 in the Provincial Correctional Centre. The community component assists clients as they transition from institution to community. This could include housing, transportation, family issues, and, of course, employment. The focus in the institution is to prepare them for release as well as address any issues relating to the community that may arise during their incarceration. Despite the tough job market, the Employment Program had a 60% placement rate.

## **SPARC**

SPARC (originally LEAP) provided 24 youth with a 17- week employment/education based course. The program provides a safe place to address specific concerns of adolescence, while concentrating on the strengths of the participants rather than their deficits. The primary objective for the program is that participants recognize the value of an education and return to school.

## **Homeless Partnering Strategy**

On April 01 2012 our agency entered into another three year contract for the Homeless Partnering Strategy. We are the Community Entity and act as a clearing house for the federal funds allocated to this province. As this past year was the final year in our previous contract all capital construction had been completed.

## **WrapAround**

Wraparound had 46 new referrals this year with a carry- over of 16 participants from the previous year. Staff participated in three workshops; Mental Health First Aid Training, Gender Specific Strategies for Working with Youth and Human Trafficking. Five new volunteers were recruited to be a member of a participant's personal support team.

Invitations were extended to the Coordinator of the Homeless Partnering Strategy by the Charlottetown Royalty Rotary Club and to the Coordinator of the WrapAround Process by the Charlottetown Rotary Club to address their meeting. Both presentations were well received and it was another opportunity to showcase the work of our local Society.

The agency is well represented on a number of committees that include: Program Committee – Provincial Correctional Centre, Employment

Assistance Committee, Housing Report Card Committee, Housing Day Planning Committee, PEI Community Advisory Committee for Housing Partnering Strategy. We are frequently called upon to speak to non-profit organizations as well as government departments. The WrapAround staff has been involved in the media blitz for the United Way and we have participated in the volunteer recruitment fairs for both the community college and the university.

### **Provincial corrections highlights**

Community and Correctional Service reports that probation numbers have been relatively stable for adult and youth offenders; however, the complexity of individual cases and the shortage of community-based services, such as transitional housing and psychiatric service, have increased the significant challenges of managing offenders in the community. The target population is younger, presenting with more complex mental health issues and increasingly using more addictive substances. The Heads of Corrections have recently endorsed the Strategic Training Initiative in Community Supervisor (STICS). PEI Community and Correctional Services is currently involved in a project to integrate the STICS approach into daily practice for probation officers. The incidence of domestic violence and impaired driving continues to be notably high in PEI.

Work is continuing through the Addiction Services/ Community and Correctional Services Protocol Committee. Capital planning is almost complete and the division will soon be presenting their business plan. The Cumulative Impact Analysis on Bill C-10 has been completed and forwarded to the Atlantic Heads of Corrections. New initiatives for the coming year include; consultation on a new five year Young Offender Cost-Sharing Agreement, negotiation on a new five year Exchange of Service Agreement and a full time clinical counsellor at the Provincial Correctional Centre.

*Paul Cousins*  
*President*

*Donna Hartley*  
*Executive Director*

## John Howard Society of Nova Scotia



*Janis Aitken, President  
JHS NS, Director JHS  
Canada*

As in years past, the JHSNS has faced its share of challenges and changes, particularly ones presented as a result of economic issues arising out of federal government policy changes which impacted our CSC and Service Canada contractual agreements. While staffing has been, for the most part stable, we did encounter some changes in that area. However, our overall service delivery capacity has not been adversely affected.

Stability has also been maintained following the move of our Halifax Regional office. This move has been very successful both in terms of meeting the Society's goals and client needs. As much of our work is done in the community and not in our office, there has been no negative impact on clients' accessibility to our services. Also, very positive results have been achieved from the JHSNS's continued efforts to build its membership base which we ultimately hope will result in even greater numbers of attendees at our AGMs. One sad note this year came from the sudden death of a long time JHSNS supporter, retired corrections staff and Board member "Terry" Ted Smith. Terry was well regarded by former work colleagues, members of the community in which he lived and was a committed volunteer. His presence will be missed by all who knew him.

Our Executive Director, John Peach, has continued to be instrumental in electronically/technologically advancing the administrative processes in each of our three offices which has enabled staff to continue to provide excellent service to their clients and communities while decreasing the expenditures for each office. This has had the overall effect of improving efficiencies and keeping us within budget allowances which is very much appreciated by the Board and staff. John continues to follow up on applications related to funding initiatives and has adjusted proposals, as needed, to meet new/changing priorities of the funders. John is also been participating on the Steering Committee established, by the Department of Justice and the Nova Scotia Government Employees Union to oversee the implementation of a "Direct Supervision" custodial care model within the Central Nova Scotia Correctional Facility.

We feel very strongly that the JHSNS has a distinct role to play in assisting offenders to access quality programming and making sound reintegration plans. Our various JHSNS offices engage in the provision of a variety of community programs, direct service to clients and institutional (federal) program delivery as well as pursuing the option of offering additional program services, e.g., a Book Club within our largest provincial adult custodial facility located in the Halifax Regional Municipality. One of the major program services offered by two of our rural offices (Truro and Westville) is the Nova Scotia Restorative Justice Program (NSRJP) which has been delivered to youth offenders for well over 10 years. As well, our Truro office is still actively involved as the one of the provincial RJ agencies delivering restorative justice to adults under the NS Department of Justice's Integrated Adult Restorative Justice Pilot Program. This involvement has been key in assisting the department to determine if the provision of adult restorative justice will be expanded to the remainder of the province. As always in Nova Scotia, resources for the expansion of any program are a major consideration, but with the undeniable success of the adult restorative justice pilots, it will be difficult for the department to refuse to expand the service.

Another recent restorative justice pilot being offered in the Halifax Regional Municipality (May 2012 to 2014) involves a partnership between Dalhousie University, the Halifax Regional Police (HRP) and the NS Department of Justice. Currently, it is offered only to Dalhousie University students (18 years +) who commit offences within the area covered by the Halifax Regional Police in addition to *Liquor Control Act* tickets, and Code of Conduct issues. It is hoped that a restorative approach to resolving off and on campus matters will result in better outcomes for all involved. Interest in this pilot has been expressed by other local universities who are eager to see if this could assist them in addressing their 'student behaviour' concerns related to alcohol abuse on campus and in the surrounding community, which is one of the primary reasons Dalhousie University became involved.

Nova Scotia, due to its great interest in and support for all restorative 'approaches' has developed a partnership with our Department of Education (through our SchoolsPlus program) which has resulted in the training of teachers and students in restorative practices in schools. While this was initially tried in only a few schools through selected school

boards, it has demonstrated such positive results in improving students' behaviours and reducing school suspensions for such behaviour, that it is expanding across the province.

In the same vein, our youth facility has adopted a restorative approach in the unit (cottage) which deals primarily with discipline issues. Staff have been trained and are committed to using restorative principles and practices with the incarcerated youth. Although it is early in its implementation, the staff feels they are seeing that the youth are learning more through this approach than simply the application of 'consequences' for misbehaviour in the unit.

It is the intent of the JHSNS in this coming year to continue with some of the initiatives noted above, pursue other funding sources for offender programs (both community-based and custodial), and re-assert the JHSNS's presence in our justice community.

*Janis Aitken,  
President*

## **John Howard Society of New Brunswick**



*Bill Bastarache,  
Executive Director*

2011-2012 has been a time of much change at the John Howard Society of New Brunswick Inc. as we celebrate 60 years of service in our Province. In this member society report, I am pleased to highlight the key accomplishments and changes occurring at the provincial office.

Our focus remains rebuilding and re-establishing ourselves as a diverse, trilingual, province-wide organization that promotes safe communities by understanding and responding to the problems in the criminal justice system. As such, we are preparing to welcome Burnt Church and St. Mary's First Nations as affiliates. We now boast a John Howard Society presence in every region of the Province and look forward to establishing a John Howard Society presence in Edmunston.

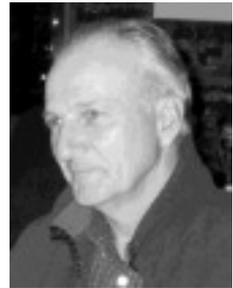
Some optimism is warranted about our new program services in partnership with the federal and provincial governments. Our “Awakening Cultural Identity and Spirituality” contract supports First Nation communities and their elders in reconnecting parolees to their First Nations communities (Mi’kmaq, Maliseet). Also, a “Transition to Work for Older Workers” contract provides employability skills and work placements in rural communities. These new programs build on our established services, such as the Quantum Opportunities Program (mentoring high school students), the Strengthening Families Program (targets illicit drug use in young offenders), and the Skills Link Program (career placement program).

The Provincial Society is also a key sponsor of the 4<sup>th</sup> annual poverty summit entitled “An Economy for Everyone”. Other province-wide anti-poverty initiatives include “The Hunger Project”, a food cost survey and the “A Plate Left Empty” campaign.

In addition, John Howard Society of New Brunswick sponsored a provincial forum entitled “Effective Offender Reintegration and Prevention Strategies in Francophone, First Nations and Rural New Brunswick Communities”. We were also pleased to have a membership on a provincial roundtable on crime and public safety to implement a comprehensive crime prevention and reduction strategy based on proven practices though planning, education, coordination, innovative leadership and evaluation.

It has been another year of great teamwork and we would like to acknowledge the board members and office management teams – they are a dedicated and talented group!

*Bill Bastarache,  
Executive Director*



*Harold DeCoursey,  
Director JHS NB  
Director, JHSC*

## John Howard Society of Quebec



*Pierre Cinq-Mars,  
President*

The John Howard Society in Quebec has continued in 2012 working, in partnership with the Salvation Army, Montreal District, at establishing a residence for ex-offenders. The objectives are to:

- have rooms in one of SA residences for ex inmates; and
- provide them with the required social services.

The process has been in a deadlock for the last quarter since the Salvation Army's legal department in Toronto has stalled the process. JHSQ is to re-start the process with the Salvation Army and will certainly ask for assistance from other JHS chapters.

Currently, JHSQ is acting at directing requests made by families via internet to local organizations that can provide immediate services.

JHSQ has expanded its board with the addition of a new member.

*Pierre Cinq-Mars,  
President*

## John Howard Society of Ontario

As a leader in the provision of *effective, just and humane responses to crime and its causes*, the John Howard Society across Ontario shares in the responsibility for building healthy, safe and informed communities where we live and work.

### **Research, Policy, and Program Evaluation**

A pivotal function of the John Howard Society of Ontario is to engage in leading-edge research that meaningfully contributes to the social and criminal justice knowledge base and promotes effective policy solutions. To this end, the Centre of Research, Policy & Program Development, was awarded funding from the Wellesley Institute to undertake a case study of the John Howard Society of Toronto's (JHST) Housing Program.

Presently in Ontario, justice-involved homeless individuals - a population that faces a tremendous amount of stigma - often have to navigate the social service system on their own, accessing select services and programs in a piecemeal fashion without the benefit of any overarching strategy or a defined plan. The results of our research were striking: simply participating in the Housing Program was enough to improve clients' self-reported health, regardless of whether or not housing had been found yet. A major contributing factor to the efficacy of the program was based on the *experience* staff provided for clients, in that staff were perceived as knowledgeable, trustworthy, accessible, respectful and, importantly, offered the clients a sense of continuity.



*Paula Osmok,  
Executive Director*

Our report offers a number of policy recommendations, which include the need for: strengths-based and client-centered case management models; increased multi-sectoral collaboration, and; increased investment in transitional housing for individuals leaving prison as well as affordable, long-term housing. Our report is now available on our website at [www.johnhoward.on.ca](http://www.johnhoward.on.ca)

### **Social Sciences and Humanities Research Council (SSHRC) Grant**

In the fall of 2011, in partnership with Dr. William O'Grady and Dr. Stephen Gaetz, JHSO submitted a proposal to SSHRC's Partnership Development Grant, entitled "Navigating the Road to Reintegration". We received notice in the spring of 2012 that our proposal was successful and we were awarded a grant. The project's focus is on the topic of reintegration in Ontario, and facilitating the development of a coordinated and overarching research and policy initiative to address this multi-faceted problem over a three-year period. Through this project, JHSO aims to engage all key stakeholders who play a role in the successful reintegration of releasees to develop multi-disciplinary and multi-sectoral solutions to this growing challenge.

### **Law Foundation of Ontario Symposium**

JHSO is delighted to announce, in partnership with the Canadian Civil Liberties Association and Dr. Kelly Hannah-Moffat and Dr. Paula Maurutto, that we were awarded a grant from the Law Foundation of Ontario's Responsive Grants fund to host a symposium entitled

*“Indeterminate Punishment: The Disclosure of Non-Conviction Information on Police Record Checks in Ontario”*. The symposium is scheduled for November 8, 2012.

### **Justice and Correctional Developments**

This year the federal omnibus Bill C-10 received Royal Assent. Past reports put forth by the Parliamentary Budget Officer suggest that most of the costs flowing from this bill will be shouldered by the provinces and will likely serve to exacerbate several existing criminal justice trends that are already pressing in Ontario.

While it is too soon to measure the full impact of Bill C-10, projections suggest that it will have a negative impact on court administration, and as such, will undermine current provincial efforts to reduce court delays (through the Justice on Target Initiative). Of particular concern to JHSO is the remand population in Ontario, which still comprises approximately two-thirds of our provincial correctional population. Remanded prisoners are not entitled to programming and reintegration/discharge planning supports to the same extent sentenced prisoners are and an influx of more cases in courts will likely mean a parallel increase in remand admissions.

The Ministry of Community Safety and Correctional Services’ (MCSCS) annual headcount data indicates that many provincial institutions in Ontario are resorting to double and triple bunking. With the recent passage of Bill C-10, and in particular the anticipated impacts of the mandatory minimums (bringing more people into the criminal justice system and hence detention centres), there are grounds for serious concern about the capacity and availability of resources for the provincial prisons to accommodate a greater influx of prisoners, in a time of fiscal austerity.

Finally, a third pressing trend in Ontario is the increasing criminalization of individuals with mental illness and/or addictions. According to MCSCS data, 15% of detained prisoners require clinical intervention for mental health issues. The number of people with identified mental health concerns who were remanded to provincial custody increased by 44.1% over the last decade. The literature demonstrates that prison is ill-suited to respond to mentally ill prisoners in need of support and treatment.

## **Community Education**

Over this past year, we have provided consultations to individuals and agencies regarding criminal justice and policy issues and, as well, have participated in a number of coalition and committee activities. We have communicated with government officials and have engaged concerned community members through our fact sheets and direct mail letters. Our social media presence has allowed us to connect with and serve clients and the general public as well as make important connections with social service organizations throughout Canada and abroad. In addition, we have provided resources and support to our Affiliates as they reach out to their local communities on criminal justice issues.

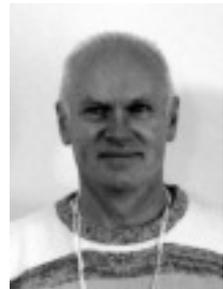
## **Accountability**

We continue to demonstrate our commitment to the responsible management and accounting of donations through our membership with Imagine Canada's Ethical Code Program. This includes ongoing monitoring of our fundraising practices to ensure we are conducting our programs in the most cost-effective way possible, as well as honouring donor requests regarding frequency of contact. This year, we have scrutinized and strengthened our policies and practices in several key areas in preparation of our application to be accredited under Imagine Canada's new and more rigorous set of standards.

## **Recognizing People**

As always, the people who work at the John Howard Society, volunteer to serve on our Board of Directors and Committees and donate the financial resources to make our work possible, are the foundation of our success. Our Board of Directors continues to lead and govern our organization effectively and within a framework of integrity, accountability and transparency.

We also wish to acknowledge and thank the Executive Directors from the John Howard Society Affiliates across Ontario for their tireless contributions to our collective and for making our communities safer. This group experienced a deep loss this past year with the premature passing of John Bilton, the former Executive Director of JHS Waterloo-Wellington. We all miss John's wisdom, friendship and wonderful sense of fun.



*Ken Doan,  
Director, JHS ON  
Director, JHSC*

The work of the exceptional members of our staff team has been pivotal to our many successful outcomes over the past year. We are very pleased to welcome Enoch Landau and Zachary Young to the John Howard Society of Ontario staff team both as Researchers and Program Evaluators. Special mention must also be made of our volunteers who have contributed their time and professional expertise.

And finally, a sincere thank you to our donors and funders who continue to invest in the work of the Society and share responsibility for the positive impact their donations make in our communities.

### **Year Ahead**

We look forward to further strengthening the Society as we welcome the heightened requirements set out by CRA, proactively put in place requirements of the new provincial Non-Profit Corporations legislation and increase our transparency to our donors and our communities, in general. As well, we will continue to provide community-based solutions to help address the challenges in Ontario resulting from the implementation of Bill C-10. Our staff and board continue to share a strong vision and commitment to both cause and action by working towards positive change within the criminal and social justice systems in Ontario.

*Paula Osmok*  
*Executive Director*

*Ken Doan*  
*JHS Ontario Representative*

### **John Howard Society of Manitoba, Inc.**

2011-12 was quite an active year for this Society as we lead a number of campaigns against the changes proposed in Bill C-10, launched a unique new bail program, and continued to expand our network of community partners.

Beginning in October, we organized a press conference in Ottawa, and one in Winnipeg the following day, focusing on the negative impact Bill C-10 would have on ex-offenders seeking pardons in order to obtain better and more stable employment. This was an issue we had spoken about a year previously when it was first raised as Bill C23. With us (myself, and board member Jean Claude Bernheim) at both events, was an ex-gang

member with an extensive record, who is currently finishing his second level of an apprenticeship in carpentry. He told the national media that under Bill C-10 he could be prevented entirely from getting a pardon which would make it very difficult for him to find a suitable job to support his family. Chris' story was widely carried in both national and local media. Jean Claude spoke to the French media about the impact changes to pardon legislation would have in Quebec, which was widely reported as well.

In November we organized a protest of Bill C-10 at the Provincial legislative building over the Manitoba government's support of the omnibus. Following the protest we had a meeting with Manitoba's Attorney General, and a second meeting with the Premier to discuss our concerns. As a result Manitoba did qualify its support and publically spoke out about some parts of the legislation that they did not approve of.



*John Hutton,  
Executive Director*

While Bill C-10 was still being debated in the Senate, we co-authored a study focusing on the cost of the legislation for Manitobans and how, alternatively, this money could be used to prevent crime four different ways: By addressing the lack of affordable housing in Winnipeg; stemming the high drop-out rates in inner-city schools; providing more employment programs geared at those with a criminal past; and providing more support for those with mental health and addictions.

Following the passage of Bill C-10 last spring we were a co-sponsor of a research forum held in May that looked at how to go forward when the new legislation is in place. Keynote speakers included Justice Barry Stuart, formerly of the Yukon bench, and Paula Mallea, a lawyer and author. The focus of the forum was how best to keep government focused on evidence based, community level solutions to crime and crime violence, in a post Bill C-10 world.

Not all of our work focused on crime legislation last year. In November, 2011, we hosted a community forum with funding from Correction Services Canada focusing on employment for ex-offenders together with Ogijiita Pimatiswin Kinamatwin (OPK), one of our community partners that works

with ex-gang members coming out of custody. The forum was well attended by over 80 people, with a number of employers coming as well to learn more about the challenges and benefits involved. The key-note speaker was Michael Chettleberg, author and gang expert from Toronto.

Last year began with Provincial election here in Manitoba, and once again we responded by providing an information package on voting for our incarcerated clients which was distributed to all of the provincial and federal correctional facilities in the province. The package included a list of candidates and some general information on each of the different political parties (which they themselves provided). The kits did not promote any individual, party or issue; they were only designed to make it easier for our clients to take part in voting from behind bars. We understand anecdotally that the number of incarcerated men casting votes from jail or prison in Manitoba has increased dramatically since we started providing voting information kits in 2010.

Over the last year we also opened a unique new bail program with funding from Manitoba Justice. The Bail Assessment, Support and Supervision program is designed to work with men who would not otherwise get bail, because of a lengthy record and or a history of failing to comply. After an assessment that looks at seven risk areas a plan is put together for the court, that would address the three most pressing needs. If given bail, the client is then supervised by the program while out in the community, and supported by staff as he follows the plan. The client will 'complete' the program at the point they return to court for trial. Clients can live in the community or in a 20 bed residence we constructed in our building. We have already had our first successful client, and have five more scheduled to complete their bail in the next couple of weeks. Most importantly, many of our clients have found work while in the program, and are actively addressing some of the factors (such as addiction, or low levels of education) that would otherwise put them at risk to re-offend.

Our colleagues at the John Howard Society of Brandon started a new initiative as well. In 2011 - 2012 they began delivering the Community Maintenance Program to federal offenders on parole as part of an agreement with the Correctional Service of Canada. The Community Maintenance Program is a follow-up program for offenders who have successfully completed core programs delivered by Correctional Service Canada during their incarceration. The program is 12 weekly sessions

where participants review skills learned, apply skills to problems, high-risk situations and obstacles in the community which can lead to re-offending. This is a great opportunity for offenders in the region to receive the support and programming they require while they work on reintegrating back into the community. It is the only CSC maintenance program being offered in MB outside of Winnipeg at the moment.

Many of the initiatives we took part in were done in partnership with other agencies or organizations. As usual, we joined with Elizabeth Fry Society of Manitoba in observing Prisoner Justice Day in August and worked closely with the Lifeline "In-reach" worker employed by the St. Leonard's Society, until that program's untimely demise last month, due to the loss of federal funding. As noted above, our employment forum was organized jointly with Ogiijiita Pimatiswin Kinamatwin (OPK), and we partnered with a dozen different organizations locally, raising awareness and protesting against Bill C-10.

Lastly, we have continued to be a voice on behalf of clients who are locked away and are not easily heard. At the rally we organized against Bill C-10 we read out-loud a number of comments about the Bill, solicited from clients in a near-by correctional centre. We have also helped a group of inmates in the same facility do some fund-raising for a local community centre. As well, we have spoken out on double-bunking and overcrowding in correctional centres; on the ongoing need for recreation and leisure inside jails and prisons, presented to a House of Commons committee on electronic monitoring (together with Catherine Latimer) and most recently spoke out about a practice of chaining up detainees on a northern First Nation due to there being no access to a holding-cell. Not surprisingly this has led to a healthy increase in the number of clients seeking services from the John Howard Society here in Manitoba.

*John Hutton,  
Executive Director*

## John Howard Society of Saskatchewan



*Greg Fleet,  
Executive Director*

It is my pleasure to present the annual report for the John Howard Society of Saskatchewan. Our Provincial organization encompasses the Provincial Office in Regina, and three Branch Offices in Saskatoon, Regina and Moose Jaw. We have a strong history of helping individuals and families who are at risk of, who have come into conflict with the law or are in need of support.

During this past year we were delighted to welcome Shaun Dyer as the new Executive Director for our Saskatoon Branch and Amanda Dunbar as the Executive Director for our Regina and Moose Jaw Branches. As well, Barbara Clarke (CMA) joined our Management Team in the newly created position of Director of Finance.

The Provincial Office oversees the operations of the Provincial organization and on behalf of the Board of Directors, acts as the link between the Provincial Board and the branch Executive Director's. The major focus of the activities of the Provincial Office relate to monitoring and reporting, financial matters, policy and reform, program development, community education and the administration of provincial affairs for the Society.

Each February we hold a John Howard Awareness Week which coincided with the week of Valentines in February. Provincial and Civic proclamations and certificates are provided by the Minister of Justice and Attorney General and the Mayors of Saskatoon, Regina and Moose Jaw. Interviews with the media and journalists on our programs and services, and an Open House at Branch Offices, highlighted some of the activities that take place over the week.

Bill C-10 has been and will continue to be a huge concern for our Province as our Correctional facilities are already beyond capacity. In April 2012 we participated in a Restorative Justice Conference, in Regina, that focused on Bill C-10. The event was hosted by FOTO (Friends on the Outside). The highlights of the conference were:

- A former inmate and now a FOTO Board member shared his experience and view of prison life, recollections and stories that will act as commentary on the ‘wisdom’ of Bill C-10.
- Provincial Ombudsman Kevin Fenwick examined the contents of Bill C-10.
- A round table consisting of speakers from John Howard, Elizabeth Fry and an Aboriginal ‘field-worker/counselor’ who shared stories and insights about the effects that Bill C-10 and the affect it will have on their work.

In June, Catherine Latimer, Executive Director for the John Howard Society of Canada came to Saskatchewan and spoke to our staff about Bill C-10 and its likely impact. Ms. Latimer also spoke on the meaningful work that the John Howard Society does across Canada and how our interconnectedness lends strength and support in the work we carry out.

The Society continues to be regularly called upon by media and the public for comment on emerging criminal justice issues. Typically we are contacted to comment on local and provincial issues or about programs that we deliver.

This spring our Saskatoon Branch published a book about the Str8-Up program. Str8-Up is a program designed to help people who want to exit gang life. There is no age limit but participants are generally over 18 years of age. There are 3 visions or goals: to be responsible citizens, to be a faithful partner, and to be loving parents. There are 5 conditions each participant has to be willing to adhere to: drop colors, deal with their addiction, be honest (drop attitude and manipulative ways) be humble, and to be willing to give the program a chance and accept support and partake for 4 years. Activities involved are: visit guys in the correctional and hold meetings there; present in schools, reserves, addiction centers, and basically anywhere that expresses need. The group meets once a week. They learn about healthy lifestyles and positively contributing to and partaking in community. The program also offers support in areas such as looking for housing, employment, and general community errands. The title of the book is “**Str8-Up and Gangs - The untold Stories**”. We are now on the second printing with over 1000 copies sold. The book is

available at McNally Robinson in Saskatoon or through our Saskatoon Branch. All proceeds are directed back into the Str8-Up Program.

In June 2011 Jim Warner retired as the Executive Director of the John Howard Society of Saskatchewan. Jim dedicated 29 years of his life to the John Howard Society serving 4 years as a Caseworker, 21 years as the District Director for Regina and 5 years as the Provincial Executive Director. We wish Jim well in his retirement.

During the year we serve thousands of people who have been affected by the Criminal Justice System. This work is accomplished through the dedicated work of our staff and volunteers. We want to thank them for their commitment and the services they have provided and continue to provide on behalf of John Howard Society of Saskatchewan.

The John Howard Society of Saskatchewan is grateful for its continued support from our funders and donors. We specifically want to thank the Ministry of Social Services, Ministry of Justice, Ministry of Corrections, Public Safety and Policing, United Way of Regina, City of Regina, City of Saskatoon, United Way of Saskatoon, Government of Canada – Aboriginal Affairs and Northern Development and Affinity Credit Union.

Please visit our Website at [www.sk.johnhoward.ca](http://www.sk.johnhoward.ca), where you will find additional information on our programs, including the Justice Literacy Assessment and Awareness Project.

*Greg Fleet,*  
*Executive Director*

## **John Howard Society of Alberta**

The John Howard Society of Alberta (JHSA) celebrated its 60<sup>th</sup> anniversary in 2009 as an incorporated Society. Since its inception, the JHSA has been committed to creating safety and harmony in our communities. It has grown from a handful of volunteers and staff in the 1950's, supporting a minimum of services to Albertans, to a large organization consisting of hundreds of employees, and even more volunteers, dedicated to understanding the true nature of criminal activity and alleviating the risk factors associated with offending.

The years 2009/10 were a significant time of change and growth for the John Howard Society of Alberta in terms of staffing and organizational direction. A new Executive Director, Office Manager, Researcher, and Curriculum Developer were added to the organization. Although this group brings with them exceptional experience, knowledge, and ideas, it is difficult to fill the shoes of their predecessors. By early 2011, however, the staff at the JHSA developed fully into their roles and work increased exponentially and we were able to accomplish many goals including building our partnerships with the Local Affiliates, strengthening our relationships with funders and government partners, extending further into the community for education purposes, increasing our profile through media attention, and continuing to produce quality criminological research. We continue to work on these goals as our focus for 2012 and into 2013.

The strength of the JHSA is best demonstrated through the work and dedication of its Provincial affiliates. While the core mission of these affiliates lies with the client services and programs that they provide on a daily basis to Albertans, their work develops from an evidence-based or research approach, which the JHSA supports and provides.

The Alberta John Howard Societies (JHS), coordinated through the JHSA, are strongly involved in supporting and participating in local community education and social justice developments. One program, offered by the affiliates and coordinated by the JHSA, is called the Criminal Justice Education (CJE) program. This program is unique within the John Howard Society family across Canada. The CJE program provides age appropriate information on the Youth Criminal Justice system and other aspects of the law.

The CJE program is fully supported and funded by the Alberta Law Foundation and, thanks to their support, the program has operated for over 20 years. In 2011, over 40,000 students in Alberta were visited in their classrooms and participated in the program.

As well, in 2010, the JHSA received Alberta Law Foundation funding to secure a full time curriculum developer who has created and converted a number of our criminal justice education modules to the online environment, including SMART Board capability.

To further support the JHS's work across Alberta, the JHSA has recently undertaken a number of initiatives. We have increased the number of discussions with the media, at post-secondary institutions and community forums in order to better educate the public. A comprehensive presentation was created to have frank discussions with the above-noted groups in order to dispel the myths that currently exist about offending and how our justice system operates.

Finally, the JHSA continues to conduct primary and secondary research into criminological issues, risk factors, recidivism, and reintegration strategies that is available to all interested parties. One such project, conducted in 2010/11, was an evaluation of "half way houses," including the Edmonton John Howard Society transition housing system. From this research, we discovered that the concept of "half way housing" was somewhat unique to Canada; and, therefore, we decided to explore what other international jurisdictions were doing in terms of supervised release and community corrections. After conducting this review, JHSA has now decided to host an international conference regarding integration strategies in March 2013 in Calgary, Alberta. We have formed a partnership with a number of non-profit and government stakeholders. All of these organizations are keen about the concept, and each is playing a role in the development of this conference.

Finally, much of 2011/12 has been spent reviewing, researching, and responding to Bill C-10 as we firmly believe that this piece of legislation will have a significant impact on our criminal justice system.

It has been a pleasure to work with our justice partners to create safety and harmony in our society, and we look forward to continuing to develop and to strengthen these relationships.

*Chris Hay,*  
*Executive Director*

## John Howard Society of British Columbia

The John Howard of British Columbia and the nine Regional Societies met three times this year to discuss opportunities to improve inclusion and safety within our communities, clients, services and the future. We continue to address issues and provide solutions for the betterment of persons involved or at risk of involvement in the criminal justice system.



*Tim Veresh,  
Executive Officer*

Overcrowding conditions within Remand and Provincial Custody Centres and reforms to the Corrections and Conditional Release Act through Bill C-10 the Safe Streets and Communities Act continue to cause concern for the Agency. Increased support for incarceration rather than bail, eliminating remission on pre-conviction time served in custody, the elimination of least restrictive measures, rising expense of record suspensions (pardons) and mandatory minimum sentencing are some of the changes.

Affordable Housing continues to present the greatest challenge to all regions as they support their communities and the people involved or at risk of involvement in the criminal justice system. Increased skill building, rehabilitative or reintegration supports require further investment. One of the highlights this year was the JHS Nanaimo region expanding Guthrie House a Therapeutic Community within the Nanaimo Regional Correctional Centre to an additional Therapeutic Community model in the community.

The organization remained active in supporting the Provincial Auditor General conduct a review on BC Corrections, supported the Minister of Justice develop an Office of Independent Police Complaints Commission in the Province of BC and participated in the BC Justice Reform Initiative.

Our partnership with the Ministry for Child and Family Development to provide Advocacy Support in Youth Custody Centres throughout the Province continues to be a success. This multi-year agreement has been contracted with the JHS Lower Mainland, Northern and Victoria following the United Nations Rights of the Child provisions. We have also entered

into a partnership with the Elizabeth Fry Society of Greater Vancouver for gender specific programming through this initiative.

To address our clientele's employment barriers the JHSBC Affiliate Executive Directors reviewed the model of Implicit Career Search Training being offered by the JHS North Okanagan. Agreement was reached that this best practice should be offered throughout the Province and centralized training will be held in the upcoming fiscal year.

The John Howard Society of BC continued to represent the non-government justice sector on the BC Alliance for Mental Health and Substance Misuse. All affiliates continued to report high percentages of clients with conditions of mental health, substance misuse and challenges with obtaining employment. Several regions reported the clientele they are supporting have been banned or suspended from other local service providers for safety reasons. The supportive relationships established by our staff teams allow for clients to continue to receive services, remain safe and not endangering those providing assistance.

Provincially there were many milestones throughout the year including the continued success of the Client Administration Management System (CAMS). At present seven of the nine Affiliates are utilizing the data base system. This will allow for greater data collection and research opportunities in the future. The efficiencies created by the system have been the greatest benefit. We are also pleased to report three of our Regions are accredited by the Commission on Accreditation of Residential Facilities.

After eight years of shared services the JHS Lower Mainland recommended to the Provincial Board that the combined Regional Affiliate Executive Director and Provincial Executive Officer functions were in need of independent full time positions. I believe the opportunities available to the JHSBC require greater attention than what may be shared between an Affiliate and the Provincial. A Transition Team has been struck to prepare for the JHSBC to hire an Executive Director to enhance the services of the Provincial Office.

Sadly we lost Dr. Elizabeth Elliott from our Board of Directors to cancer in September. Liz was a champion for Restorative Justice founding the Centre of Restorative Justice at Simon Fraser University. Until her passing

she participated in her home circle at Ferndale Institution where the inmates carved a totem pole in her honour that has been erected at Simon Fraser University Burnaby campus. Her voice and passion is deeply missed by the John Howard Society of the Fraser Valley and the JHSBC.

*Tim Veresh*  
*Executive Officer*

## **John Howard Society of Northwest Territories**

Highlights during this period include continuing to operate the much needed Day Shelter for Yellowknife. Thanks to the generosity of BHP Billiton, the Government of the Northwest Territories, the City of Yellowknife and the Yellowknife Health and Social Services Authority, we were given the opportunity to operate the Dene Ko (“People’s Place”) Day Shelter as a 3 year pilot project. Open to anyone in the public, but specifically for individuals who are homeless and living with mental health issues and or addictions and other disabilities, we offer a warm, safe place to access washrooms, phones, a hot breakfast, snacks, and beverages. Workers at Dene Ko take phone messages, offer support, crisis management, problem solving and referral to other services such as addictions counselling, residential school survivor programs, adult education, etc. Public health nurses attend to provide health education, vaccines, and follow up services and Aurora College has placed nursing practicum students with us.



*Lydia Bardak,*  
*Executive Director*

- We currently have 262 individuals registered at the Day Shelter
- 185 (or 70%) are male; 77 (or 30%) are female
- More than half come from 5 communities and Nunavut
- 32 come from Behchoko
- 22 come from Lutselk’e
- 20 come from Deline
- 17 come from Fort Resolution
- 16 come from Inuvik
- 45 come from Nunavut (various communities)
- 57 are under the age of 30 and 19 are over the age of 60

Businesses and individuals have made donations to Dene Ko and even the clients bring in recyclables, shovel our sidewalk, and donate pocket change to us. Open from 7:00 a.m. until 7:00 p.m. every day, we see more than 60 people per day in Dene Ko. The local hospital reports that they no longer need to call the RCMP for disturbances in the hospital waiting area where many homeless individuals once spent their days. The RCMP are dealing with fewer intoxicated individuals during daytime hours and the emergency personnel from the ambulance and municipal enforcement departments of the City of Yellowknife are getting fewer calls. We assist individuals who are required to complete court ordered community service hours or fine option hours by assigning volunteer work to reduce breaches of conditions and we remind people of their court appearances so that we can reduce the number of failures to appear (and not waste court time).

We continue to receive Territorial Government funding for our three programs: the Fine Option Program, Community Service, and the Community Justice (diversion) Program. Our programs are available to males and females, youth and adults. We held volunteer recruitment and orientation for new volunteers on two occasions in the past year and currently have 12 active members available for the Justice Committee which continues to meet weekly. Community agencies continue to support the Fine Option Program and Community Service by supervising volunteers as they complete their court ordered volunteer hours. Those include the Center for Northern Families, the Salvation Army, the SideDoor Youth Center, the YWCA, Yellowknives Dene First Nation and the City of Yellowknife to name a few. Case loads are down in Court Diversions but up considerably on Fine Option files.

The John Howard Society of the Northwest Territories (JHSNWT) continues to enjoy strong partnerships with the staff in the Community Justice Division of the Territorial Justice Department, Probation Workers, the RCMP, and Crown Prosecutors.

We continue active involvement in National Addictions Awareness Week, and are partners in the Yellowknife Homelessness Coalition and the NWT Coalition Against Family Violence. The Coalition Against Family Violence has received funding to develop and deliver programming to men who use violence in intimate relationships. We continue to be involved with this initiative.

During Restorative Justice Week, we hosted our third annual old time family fiddle dance with fiddlers of all ages and even a square dance was called. More than 140 people enjoyed the fish chowder and bannock and all had fun...without alcohol!

It was our pleasure to host 7 nursing students from Aurora College in this past year. First year students were at Dene Ko Day Shelter for 8 weeks to learn about community agencies and to interact with our visitors. Third year student develop a community project to work on with us.

We continue to have office assistance through volunteers of the Katimavik program. This has worked well for us. Staffing at the Dene Ko Day Shelter has become more stable in this past year. We provided training throughout the second half of the year and hope to secure funding in order to do this on a regular basis. There are 7 part-time workers at Dene Ko.

In 2012-2013, we will work to renew funding to continue and stabilize the Dene Ko Day Shelter. Depending on funding available in the next year, we will continue to search for funding to engage a much needed youth outreach worker and we wish to explore mental health outreach programs for the street involved population. We will also continue to be involved in monitoring the programming for men who use violence in intimate relationships; and we will seek the support of additional volunteers to support our work in the community. We have recently explored the possibility of a halfway house for Yellowknife as none currently exists but we have not been able to access information regarding potential numbers of residents.

*Lydia Bardak*  
*Yellowknife Community Justice Coordinator*  
*Dene Ko Manager/Executive Director*

# *AGM 2011, St. John's, Newfoundland*

## *The John Howard Society of Canada National Awards*



*Lois Powers, (left) recipient of the JHS Humanitarian Award, in recognition of exceptional contribution to the welfare of the clients of the John Howard Society,*

*Catherine Gogan, (below) recipient of the JHSC Community Service Award, in recognition of dedication, leadership and exceptional contribution to the operations and mission of the John Howard Society. (Presented by Bryan Purcell, JHS NL)*



*Graham Stewart, (left) admitted as a Lifetime Honorary Member in recognition of his outstanding contribution to the development of the Society and to the field of criminal justice.*

*\* Margaret MacGee (Absent), recipient of the JHSC Jim MacLatchie Award, in recognition of exceptional leadership in the field of community corrections.*

## ***Our Guest Speakers***



***Terry Carlson, Retired Executive Director, JHS Newfoundland and Labrador: Roots and Reflections: The History of the John Howard Society in Canada (left)***

***The Honourable David Orr, Provincial Court of Newfoundland and Labrador: Mental Health Court (below)***



***James Lockyer, Lawyer: Wrongful Convictions (left)***



***Graham Stewart, Retired Executive Director JHS Canada: Crossroads***



***Justin Piché, Professor of Sociology, Memorial University: Exploring the Potential for Justice Reinvestment in Canada***

# THE JOHN HOWARD SOCIETY OF CANADA

## Board of Directors

### Executive

Catherine Gogan	President
Karen Topolinski	Past President
Trish Cheverie	Vice President
Michael Keohane	Secretary/Treasurer

### Provincial Representatives

Bryan Purcell	Newfoundland/Labrador
Trish Cheverie	Prince Edward Island
Janis Aitken	Nova Scotia
Harold DeCoursey	New Brunswick
Zenon Bryniawsky	Quebec
Ken Doan	Ontario
Jean Claude Bernheim	Manitoba
Bob Kowalchuk	Saskatchewan
Kathy Borthwick-Chalifoux	Alberta
Pamela Smith-Gander	British Columbia
Michael Keohane	Northwest Territories

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\*More information about John  
Howard Society offices and services  
across Canada can be found on our  
WEB site at:  
[www.johnhoward.ca](http://www.johnhoward.ca)



Wilkinson & Co. Ltd.

CHARTERED ACCOUNTANTS

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Financial Statements

THE JOHN HOWARD SOCIETY OF CANADA

For the Year Ended March 31, 2012

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## **INDEPENDENT AUDITORS' REPORT**

To the Members of The John Howard Society of Canada:

### **Report on the Financial Statements**

We have audited the accompanying financial statements of The John Howard Society of Canada, which comprise the statement of financial position as at March 31, 2012 and the statements of revenue and expenditures and fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

## **Basis for Qualified Opinion**

In common with many charitable organizations, The John Howard Society of Canada derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of The John Howard Society of Canada and we were not able to determine whether any adjustments might be necessary to donations revenue, excess of revenue over expenditure, assets and fund balances.

## **Qualified Opinion**

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, these financial statements present fairly, in all material respects, the financial position of The John Howard Society of Canada as at March 31, 2012, and its financial performance and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

KINGSTON, Canada  
July 31, 2012

*Wilkinson & Company, LLP*  
Chartered Accountants  
Licensed Public Accountants

**THE JOHN HOWARD SOCIETY OF CANADA**  
**Statement of Financial Position as at March 31, 2012**

**2012**

	Operating Fund \$	Senator Hastings \$	Total \$	2011 Total \$
<b>Current Assets</b>				
Cash	57,372	20,245	77,617	45,201
Short Term Invest		204,312	204,312	201,993
Accts. Receivable	10,007		10,007	8,985
Prepaid Expenses	2,446		2,446	2,547
	69,825	224,557	294,382	258,726
<b>Property, Plant &amp; Equipment</b>				
Building, Equipment, Furniture	66,581		66,581	71,173
	66,581		66,581	71,173
<b>Total Assets</b>	<b>136,406</b>	<b>224,557</b>	<b>360,963</b>	<b>329,899</b>
<b>Current Liabilities</b>				
Accounts payable and accrued liabilities	9,057		9,057	13,792
Deferred revenue	32,662		32,662	26,560
<b>Total Liabilities</b>	<b>41,719</b>	<b>NIL</b>	<b>41,719</b>	<b>40,352</b>
<b>Fund Balances</b>				
Internally restricted		224,557	224,557	207,207
Investment in capital assets	66,581		66,581	71,173
Unrestricted	28,106		28,106	11,167
	94,687	224,557	319,244	289,547
	<b>136,406</b>	<b>224,557</b>	<b>360,963</b>	<b>329,899</b>

# THE JOHN HOWARD SOCIETY OF CANADA

## Statement of Revenue and Expenditures and Fund Balances at March 31, 2012

	2012			2011 Total \$
	Operating Fund \$	Senator Hastings \$	Total \$	
<b>REVENUE</b>				
Donations	186,202	15,000	201,202	169,401
Grant – PSEP				
Provincial Allocations	337,491		337,491	342,106
Administration	95,059		95,059	133,598
Travel Pool	70,000		70,000	69,458
Interest	226	2,350	2,576	2,608
In-kind donations				5,146
Member Assessments	1,100		1,100	1,100
Other Income	385		385	840
	<b>690,463</b>	<b>17,350</b>	<b>707,813</b>	<b>724,257</b>
<b>EXPENDITURES</b>				
Bank charges and interest	251		251	227
Dues and subscriptions	1,308		1,308	1,376
Equipment and computer	2,396		2,396	4,221
Grants to provincial societies	337,871		337,871	342,106
Insurance	4,293		4,293	4,529
In-kind donations				5,146
Mail Campaign	33,565		33,565	38,533
Occupancy	9,096		9,096	7,207
Office Supplies	25,463		25,463	22,903
Project Costs	3,485		3,485	5,592
Professional Fees	9,014		9,014	64,019
Publications	695		695	1,893
Salaries + Employee Benefits	163,409		163,409	166,836
Staff Development	15		15	440
Telephone	6,958		6,958	5,307
Travel - general	2,709		2,709	4,172
- Travel pool	72,741		72,741	60,469
- other	255		255	19,708
	<b>673,524</b>	<b>NIL</b>	<b>673,524</b>	<b>754,684</b>
<b>Surplus / (Deficit) before amortization</b>	<b>16,939</b>	<b>17,350</b>	<b>34,289</b>	<b>(30,427)</b>
<b>Amortization of property, plant and equipment</b>	<b>4,592</b>		<b>4,592</b>	4,592
<b>Surplus / (Deficit) after amortization</b>	<b>12,347</b>	<b>17,350</b>	<b>29,697</b>	<b>(35,019)</b>
<b>Fund Balances – beginning of year</b>	<b>82,340</b>	<b>207,207</b>	<b>289,547</b>	<b>324,566</b>
<b>Fund Balances – end of year</b>	<b>94,687</b>	<b>224,557</b>	<b>319,244</b>	289,547

## Notes